# EASY BUY PUBLIC COMPANY LIMITED

Financial statements

Year ended December 31, 2020



บริษัท ดีลอยท์ ทู้ช โรมัทสุ ไชยยศ สอบบัญชี จำกัด เอไอเอ สาทร ทาวเวอร์ ชั้น 23-27 11/1 ถนนสาทรได้ แขวงยานนาวา เขตสาทร กรุงเทพฯ 10120

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#### REPORT OF THE INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

# TO THE SHAREHOLDERS AND BOARD OF DIRECTORS EASY BUY PUBLIC COMPANY LIMITED

#### **Opinion**

We have audited the financial statements of EASY BUY Public Company Limited (the "Company"), which comprise the statement of financial position as at December 31, 2020, and the related statements of profit or loss and other comprehensive income, changes in shareholders' equity and cash flows for the year then ended and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of EASY BUY Public Company Limited as at December 31, 2020, and its financial performance and its cash flows for the year then ended in accordance with Thai Financial Reporting Standards ("TFRSs").

#### **Basis for Opinion**

We conducted our audit in accordance with Thai Standards on Auditing ("TSAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Federation of Accounting Professions' Code of Ethics for Professional Accountants together with the ethical requirements that are relevant to the audit of the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# **Emphasis of Matter**

We draw attention to Notes 3.3 and 3.13 to the financial statements that EASY BUY Public Company Limited has adopted new accounting policies in accordance with group of Financial Instruments Standards and Thai Financial Reporting Standard No. 16 "Leases" which become effective for fiscal years beginning on or after January 1, 2020. Our opinion is not modified in respect of this matter.

#### Other Information

Management is responsible for the other information. The other information comprises information in the annual report, but does not include the financial statements and our auditor's report thereon, which is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to management and those charged with governance for correction of the misstatement.

# Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with TFRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

# Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with TSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with TSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Jum.

Kasiti Ketsuriyonk
Certified Public Accountant (Thailand)
Registration No. 8833
DELOITTE TOUCHE TOHMATSU JAIYOS AUDIT CO., LTD.

BANGKOK February 25, 2021

# EASY BUY PUBLIC COMPANY LIMITED STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2020

Unit: Thousand Baht

		OMIC THOUSAND STREET		
	Notes	2020	2019	
ASSETS				
CURRENT ASSETS				
Cash and cash equivalents	7	436,455	304,754	
Loan receivables due within one year	8	52,493,906	53,555,597	
Other receivables	9.	202,640	193,111	
Total Current Assets		53,133,001	54,053,462	
NON-CURRENT ASSETS				
Loan receivables	8	49,418	44,935	
Leasehold improvements and equipment	10	157,638	144,103	
Right-of-use assets	11	214,828	-	
Intangible assets	12	37,110	63,972	
Deferred tax assets	13	1,296,982	947,718	
Other non-current assets		65,290	86,326	
Total Non-current Assets		1,821,266	1,287,054	
TOTAL ASSETS		54,954,267	55,340,516	
Intangible assets Deferred tax assets Other non-current assets Total Non-current Assets	12	37,110 1,296,982 65,290 1,821,266	947,71 86,32 1,287,05	

# EASY BUY PUBLIC COMPANY LIMITED

# STATEMENT OF FINANCIAL POSITION (CONTINUED)

# AS AT DECEMBER 31, 2020

		Unit . Thousand Dant		
	Notes	2020	2019	
LIABILITIES AND SHAREHOLDERS' EQUITY				
CURRENT LIABILITIES				
Short-term borrowings from financial institutions	6 and 14	4,648,588	4,163,225	
Trade accounts payable		5,368	2,459	
Other payables	15	523,573	613,124	
Current portion of long-term borrowings from				
financial institutions	6 and 14	3,206,137	3,317,177	
Current portion of debentures	14	3,999,350	4,137,460	
Current portion of lease liabilities	16	88,506	-	
Current income tax payable		787,917	699,882	
Current portion of decommissioning obligations				
for leasehold improvement	18	29,530	176	
Derivative liabilities	14 and 19	90,696	-	
Total Current Liabilities	-	13,379,665	12,933,503	
NON-CURRENT LIABILITIES				
Long-term borrowings from financial institutions	6 and 14	5,284,094	6,349,411	
Debentures	14	7,494,690	9,991,505	
Lease liabilities	16	129,128	-	
Provision for employee benefits	17	209,594	186,423	
Decommissioning obligations for leasehold improvement	18	33,937	63,931	
Long-term derivative liabilities	14 and 19	114,336	<u>-</u>	
Total Non-current Liabilities	•	13,265,779	16,591,270	
TOTAL LIABILITIES	•	26,645,444	29,524,773	
	•		•	

# EASY BUY PUBLIC COMPANY LIMITED STATEMENT OF FINANCIAL POSITION (CONTINUED)

# AS AT DECEMBER 31, 2020

Unit: Thousand Baht 2020 2019 Notes LIABILITIES AND SHAREHOLDERS' EQUITY (CONTINUED) SHAREHOLDERS' EQUITY SHARE CAPITAL 20 Authorized share capital 6,000,000 6,000,000 600,000,000 ordinary shares of Baht 10 each Issued and paid-up share capital 6,000,000 6,000,000 600,000,000 ordinary shares of Baht 10 each, fully paid RETAINED EARNINGS Appropriated 600,000 600,000 Legal reserve 21 21,708,823 19,215,743 Unappropriated 25,815,743 28,308,823 TOTAL SHAREHOLDERS' EQUITY 54,954,267 55,340,516 TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY

# EASY BUY PUBLIC COMPANY LIMITED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED DECEMBER 31, 2020

FOR THE YEAR END	ED DECEMBER 3		Unit: Thousand Baht		
	Notes	2020	2019		
REVENUES					
Income from personal loans		13,650,046	14,111,785		
Income from installment loans		16,563	19,200		
Other income	23	1,435,501	1,305,062		
Total Revenues		15,102,110	15,436,047		
EXPENSES					
Operating expenses	24	911,274	879,866		
Administrative expenses	24	2,914,656	2,934,782		
Bad debts and doubtful accounts expenses	8 and 24	-	4,253,263		
Expected credit losses	8 and 24	4,542,957	-		
Finance costs	6 and 26	647,653	817,733		
Total Expenses		9,016,540	8,885,644		
PROFIT BEFORE INCOME TAX EXPENSE		6,085,570	6,550,403		
INCOME TAX EXPENSE	27	1,287,781	1,316,081		
NET PROFIT FOR THE YEARS		4,797,789	5,234,322		
OTHER COMPREHENSIVE INCOME (LOSS)					
Components of other comprehensive income that	t				
will not be reclassified to profit or loss					
Gain (loss) on remeasurements of defined be	enefit plans	(5,645)	(40,618)		
Income tax relating to components of other					
comprehensive income that will not be					
reclassified to profit or loss		1,129	8,124		
Other comprehensive income (loss) for the years	, net of tax	(4,516)	(32,494)		
TOTAL COMPREHENSIVE INCOME					
FOR THE YEARS		4,793,273	5,201,828		
BASIC EARNINGS PER SHARE	BAHT	8.00	8.72		
WEIGHTED AVERAGE NUMBER OF					
ORDINARY SHARES	SHARES	600,000,000	600,000,000		

Notes to the financial statements form an integral part of these statements

# EASY BUY PUBLIC COMPANY LIMITED STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY FOR THE YEAR ENDED DECEMBER 31, 2020

Unit: Thousand Baht

			Retaine		
		Share capital  Issued and	Appropriated Legal		Total shareholders'
	Notes	paid-up	reserve	Unappropriated	equity
Balance as at January 1, 2019		6,000,000	600,000	15,435,915	22,035,915
Dividends paid	28.1	-	-	(1,422,000)	(1,422,000)
Total comprehensive					
income for the year		-	-	5,201,828	5,201,828
Balance as at December 31, 2019		6,000,000	600,000	19,215,743	25,815,743
Balance as at January 1, 2020  The effects of adoption of recently		6,000,000	600,000	19,215,743	25,815,743
issued accounting standard	2.2	-	-	(734,193)	(734,193)
Dividends paid	28.2	-	-	(1,566,000)	(1,566,000)
Total comprehensive					
income for the year		-	-	4,793,273	4,793,273
Balance as at December 31, 2020		6,000,000	600,000	21,708,823	28,308,823

# EASY BUY PUBLIC COMPANY LIMITED STATEMENT OF CASH FLOWS

# FOR THE YEAR ENDED DECEMBER 31, 2020

Unit	:	Tho	usand	Baht
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		Unit: Thousand Dant		
	Notes	2020	2019	
CASH FLOWS FROM OPERATING ACTIVITIES				
Profit before income tax expense		6,085,570	6,550,403	
Adjustments for:				
Depreciation and amortization expenses		338,572	119,004	
Discount on restoration cost		-	254	
Interest income		(13,666,609)	(14,130,985)	
Finance costs		647,653	817,733	
Bad debts and doubtful accounts expenses		-	4,253,263	
Expected credit losses		4,542,957	-	
Employee benefit expense		19,605	47,609	
Loss on disposal of equipment and intangible assets		115	300	
Gain on lease modification		(88)		
Gain on discount received from lease agreement		(2,501)	-	
		(2,034,726)	(2,342,419)	
Changes in operating assets and liabilities				
Loan receivables		(4,321,141)	(6,959,781)	
Other receivables		(14,696)	194,594	
Other non-current assets		21,036	(7,730)	
Trade accounts payable		2,909	(1,875)	
Other payables		(14,290)	(104,357)	
Cash paid for operating activities		(6,360,908)	(9,221,568)	
Cash received from interest income		13,725,747	14,050,368	
Employee benefit paid		(2,079)	(1,210)	
Interest paid		(711,154)	(858,871)	
Income tax paid		(1,361,805)	(1,315,414)	
Net cash provided by operating activities		5,289,801	2,653,305	

# EASY BUY PUBLIC COMPANY LIMITED STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED DECEMBER 31, 2020

Unit: Thousand Baht

		Unit: 1	nousanu Dani
	Notes	2020	2019
CASH FLOWS FROM INVESTING ACTIVITIES			
Cash paid for purchasing of leasehold improvements			
and equipment	5	(83,156)	(39,434)
Proceeds from sale of equipment		82	221
Cash paid for purchasing of intangible assets	5	(2,553)	(4,033)
Net cash used in investing activities		(85,627)	(43,246)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from short-term loans from financial institutions	5	37,967,008	52,576,766
Repayment of short-term loans from financial institutions	5	(37,482,108)	(51,801,666)
Proceeds from long-term loans from financial institutions	5	2,200,000	2,689,260
Repayment of long-term loans from financial institutions	5	(3,317,610)	(3,517,975)
Proceeds from issuing of debentures	5	1,500,000	2,500,000
Repayment of debentures	5	(4,139,600)	(3,964,800)
Repayment of the lease liabilities	5	(234,163)	-
Dividends paid to owners of the Company	28	(1,566,000)	(1,422,000)
Net cash used in financing activities		(5,072,473)	(2,940,415)
Net increase (decrease) in cash and cash equivalents		131,701	(330,356)
Cash and cash equivalents as at January 1,		304,754	635,110
Cash and cash equivalents as at December 31,	7	436,455	304,754
Cash and cash equivalents as at December 31,	7	436,455	304,754

# EASY BUY PUBLIC COMPANY LIMITED NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2020

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# EASY BUY PUBLIC COMPANY LIMITED NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2020

#### 1. GENERAL INFORMATION AND OPERATIONS

EASY BUY Public Company Limited (the "Company") was incorporated in Thailand. Its registered office is at 5th Floor, Sathorn Square Office Tower, 98 North Sathorn Road, Silom, Bangrak, Bangkok.

The immediate parent of the Company is ACOM CO., LTD. which was incorporated in Japan.

The principal business of the Company is consumer finance business representing personal loans and installment loans.

The Company has conducted business under the Foreign Business Act B.E. 2542 since September 27, 2012.

# The Coronavirus disease 2019 ("COVID-19") pandemic

The Coronavirus disease 2019 ("COVID-19") pandemic is continuing to evolve, resulting in an economic slowdown and adversely impacting most businesses and industries. This situation may bring uncertainties and have an impact on the environment in which the Company operates. Nevertheless, the Company's management will continue to monitor the ongoing development and regularly assess the financial impact in respect of valuation of assets, provisions and contingent liabilities.

The Company issued relief measures to customers affected by the COVID-19 pandemic on March 19, 2020 by reducing interest rate and skip payment for personal loan and installment loan customers following the Bank of Thailand's relief measures for debtors affected by COVID-19 pandemic.

#### 2. BASIS FOR PREPARATION AND PRESENTATION OF THE FINANCIAL STATEMENTS

2.1 The Company maintains its accounting records in Thai Baht and prepares its statutory financial statements in the Thai language in conformity with Thai Financial Reporting Standards ("TFRSs") and accounting practices generally accepted in Thailand.

The Company's financial statements have been prepared in accordance with the Thai Accounting Standard ("TAS") No. 1 "Presentation of Financial Statements", which was effective for the accounting period beginning on or after January 1, 2020 onwards, and the Notification of the Department of Business Development dated December 26, 2019 regarding "The Brief Particulars in the Financial Statement (No.3) B.E. 2562".

The financial statements have been prepared on the historical cost basis except for those described in the significant accounting policies (see Note 3).

Currently, the Company's operations relate to a single business segment which is the consumer finance business, and are carried out in a single geographic area which is Thailand.

2.2 Thai Financial Reporting Standards affecting the presentation and disclosure in the current period financial statements

During the year, the Company has adopted the revised and new financial reporting standards and guidelines on accounting issued by the Federation of Accounting Professions which become effective for fiscal years beginning on or after January 1, 2020. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards, with most of the changes directed towards revision of wording and terminology, and provision of interpretations and accounting guidance to users of standards. The adoption of these financial reporting standards does not have any significant impact on the Company's financial statements, except the following financial reporting standards:

# Group of Financial Instruments Standards

# Thai Accounting Standards ("TAS")

TAS 32 Financial Instruments: Presentation

# Thai Financial Reporting Standards ("TFRS")

TFRS 7 Financial Instruments: Disclosures

TFRS 9 Financial Instruments

# Thai Financial Reporting Standard Interpretations ("TFRIC")

TFRIC 16 Hedges of a Net Investment in a Foreign Operation

TFRIC 19 Extinguishing Financial Liabilities with Equity Instruments

In the current year, the Company has initially applied Group of Financial Instruments Standards. The Company has elected to recognize the cumulative effect of initially adopting of Thai Financial Reporting Standards No. 9 ("TFRS 9") as an adjustment to the opening balance of retained earnings of the reporting period.

TFRS 9 introduces new requirements for:

- 1) The classification and measurement of financial assets and financial liabilities,
- 2) Impairment of financial assets, and
- 3) General hedge accounting

The Company has applied TFRS 9 in accordance with the transition provisions set out in TFRS 9.

a) Classification and measurement of financial assets and liabilities:

TFRS 9 requires financial assets to be classified and measured subsequently at amortized cost or fair value through other comprehensive income ("FVOCI") or fair value through profit or loss ("FVTPL"). The classification and measurement depend on the Company business model for managing its financial assets and the contractual cash flow characteristics of financial assets.

Financial liabilities are generally classified and measured subsequently at amortised cost. With regard to the measurement of financial liabilities designated as at FVTPL, TFRS 9 requires that the changes in the fair value of the financial liability that is attributable to changes in the credit risk of that liability be presented in other comprehensive income, unless the recognition of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss. Changes in fair value attributable to a financial liability's credit risk are not subsequently reclassified to profit or loss, but are instead transferred to retained earnings when the financial liability is derecognized.

# b) Impairment of financial assets:

In relation to the impairment of financial assets, TFRS 9 requires an expected credit loss model. The expected credit loss model requires the Company to account for expected credit losses and changes in those expected credit losses at each reporting date to reflect changes in credit risk since initial recognition of the financial assets. In other words, it is no longer necessary for a credit event to have occurred before credit losses are recognized.

Specifically, TFRS 9 requires the Company to recognize allowance for expected credit losses on:

- (1) Financial assets measured subsequently at amortized cost or at FVTOCI;
- (2) Lease receivables;
- (3) Trade receivables and contract assets; and
- (4) Financial guarantee contracts to which the impairment requirement of TFRS 9 apply.

In particular, TFRS 9 requires the Company to measure the loss allowance for a financial instrument at an amount equal to the lifetime expected credit losses ("ECL") if the credit risk on that financial instrument has increased significantly since initial recognition, or if the financial instrument is a purchased or originated credit impaired financial asset. However, if the credit risk on a financial instrument has not increased significantly since initial recognition (except for a purchased or originated credit-impaired financial asset), the Company are required to measure the loss allowance for that financial instrument at an amount equal to 12-months ECL. TFRS 9 also requires a simplified approach for measuring the loss allowance at an amount equal to lifetime ECL for trade receivables, contract assets and lease receivables in certain circumstances.

# c) Impact of initial application of TFRS 9 on financial position:

The tables below show the adjustment for each financial statement line item affected by the application of TFRS 9 for the current period.

	Previous classification and measurement	Carrying TFRS 9 Carrying amounts as at December 31, 2019 Unit:  Carrying adjustments amounts as at January 1, 2020				Thousand Baht New classification and measurement
		As previously reported	Allowance for ECL	Others		
ASSETS		_				
CURRENT ASSETS						
Cash and cash equivalents	Cost	304,754	-	-	304,754	Amortized Cost
Loan receivables due within one year	Cost less allowance for doubtful account	53,555,597	(776,488)	-	52,779,109	Amortized Cost
NON-CURRENT ASSETS						
Loan receivables	Cost less allowance for doubtful account	44,935	234	-	45,169	Amortized Cost
Deferred tax assets	-	947,718	-	185,805	1,133,523	-
LIABILITIES CURRENT LIABILITIES Short-term borrowings from financial	Cost	4,163,225	-	-	4,163,255	Amortized Cost
institutions						
Other payable	Cost	613,124	-	(13,929)	599,195	Amortized Cost
Current portion of long- term borrowings from financial institutions	Cost	3,317,177	-	(140,849)	3,176,328	Amortized Cost
Current portion of debentures	Cost	4,137,460	-	(78,004)	4,059,456	Amortized Cost
Derivative liabilities	-	-	-	253,246	253,246	FVTPL

	Previous classification	Carrying amounts as at	TFRS adjustn	-	Unit: 7 Carrying amounts as	Thousand Baht New classification
	and measurement	December 31, 2019	<b>,</b>		at January 1, 2020	and measurement
		As previously reported	Allowance for ECL	Others		
NON-CURRENT LIABILITIES						
Long-term borrowings from financial institutions	Cost	6,349,411	-	(55,721)	6,293,690	Amortized Cost
Debentures	Cost	9,991,505	-	-	9,991,505	Amortized Cost
Long-term derivative liabilities	-	-	-	179,001	179,001	FVTPL
SHAREHOLDERS' EQUITY Unappropriated		10.015.740	(00.004)	42.061	10 401 550	
retained earnings	-	19,215,743	(776,254)	42,061	18,481,550	-

The following table reconciles the aggregate opening allowance for doubtful accounts of financial instruments as at December 31, 2019 to expected credit loss as of January 1, 2020 in accordance with TFRS 9.

Unit: Thousand Baht

	Allowance for doubtful accounts as at December 31, 2019	TFRS 9 adjustments	Allowance for ECL as at January 1, 2020
Allowance for Loan receivables due within one year Loan receivables	3,522,827	776,488	4,299,315
	477	(234)	243

# Thai Financial Reporting Standards No. 16 "Leases"

This TFRS provides a comprehensive model for the identification if lease arrangements and their treatment in the financial statements of both lessees and lessors.

This TFRS supersedes the following lease Standards and Interpretations upon its effective date, which are Thai Accounting Standard No.17 "Leases", Thai Accounting Standard Interpretation No.15 "Operating Lease - Incentives", Thai Accounting Standard Interpretation No.27 "Evaluating the Substance of Transactions involving the Legal Form of a Lease" and Thai Financial Reporting Standard Interpretation No.4 "Determining whether on Arrangement contains a Lease".

For lessee accounting, there are significant changes to lease accounting in this TFRS by removing the distinction between operating and finance leases under TAS 17 and requiring a lessee to recognize a right-of-use asset and a lease liability at commencement date for all leases, except for short-term leases and leases of low value assets when such recognition exemptions are adopted. However, the lessor accounting treatment continues to require a lessor to classify a lease either as an operating lease or a finance lease, using the same concept as TAS 17.

# Financial impact of the initial application of TFRS 16

The Company recognized lease liabilities in relation to leases, which had previously been classified as operating leases under the principles of TAS 17. The right-of-use assets were measured at amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognized in the statement of financial position immediately before the date of initial application. These liabilities were measured at the present value of the remaining lease payments, discounted using the Company's incremental borrowing rates. The weight average lessees incremental borrowing rate applied to lease liabilities recognized in the statement of financial position on January 1, 2020 is 2.73%.

The following table shows the operating lease commitments disclosed applying TAS 17 as at December 31, 2019, discounted using incremental borrowing rate at the date of initial application and the lease liabilities recognized in the statement of financial position at the date of initial application.

	Unit: Thousand Bant
Operating lease commitments as at December 31, 2019	310,847
Short-term leases and leases of low-value assets	(11,059)
Effect of discounting the above amounts	(8,257)
Lease liabilities recognized as at January 1, 2020	291,531

The Company has recognized Baht 294.15 million of right-of-use assets and Baht 291.53 million of lease liabilities upon transition to TFRS 16. The difference of Baht 2.62 million came from prepayment relating to leases recognized in the statement of financial position before the date of initial application.

In addition, the Federation of Accounting Professions has announced two Accounting Treatment Guidance, which have been announced in the Royal Gazette on April 22, 2020, detail as follows:

Accounting Treatment Guidance on "The temporary relief measures for entities supporting their debtors who are effected from the situations that affected Thailand's economy"

The objective of this accounting treatment guidance is to grant the temporary relief measures for entities helping their debtors who are effected from the situations that affected Thailand's economy with the helping period during January 1, 2020 to December 31, 2021 or until there are any changes from the Bank of Thailand, which require the compliance for such changes. The entities who support their debtors and elect to apply this accounting treatment guidance should be comply with all relief measures specified in this accounting treatment guidance.

Accounting Treatment Guidance on "The temporary relief measures for additional accounting alternatives to alleviate the impacts from COVID-19 outbreak"

This accounting treatment guidance is the option for all entities applying Financial Reporting Standards for Publicly Accountable Entities. Since the preparation of financial statements during the period, which COVID-19 situation still be highly uncertainty as at the end of reporting period may cause the entities' management to use the critical judgment in the estimation or the measurement and recognition of accounting transactions. Objective of this accounting treatment guidance is to alleviate some of the impact of applying certain financial reporting standards, and to provide clarification about accounting treatments during the period of uncertainty relating to this situation. The entities can apply this accounting treatment guidance for the preparation of financial statements with the reporting period ending within the period from January 1, 2020 to December 31, 2020.

The Company has elected to apply temporary relief measure, not to account for any reduction in lease payments by lessors as a lease modification, with the lease liabilities that come due in each period reduced in proportion to the reduction and depreciation of right-of-use assets and interest on lease liabilities recognized in each period reversed in proportion to the reduction, with any differences then recognized in profit or loss.

# 2.3 Thai Financial Reporting Standard No.16 "Leases"

TFRS 16 has been amended for the Rent Concessions related to COVID-19, which is effective from June 1, 2020 with earlier application permitted. The amendment permits lessees, as a practical expedient, not to assess whether rent concessions that occur as a direct consequence of the COVID-19 pandemic and meet specified conditions are lease modifications and, instead, to account for those rent concessions as if they were not lease modifications. In addition, the revised TFRS 16 also added the requirements for the temporary exception arising from interest rate benchmark reform, which an entity shall apply these amendments for annual reporting periods beginning on or after January 1, 2022 with earlier application permitted. This revised TFRS 16 has been announced in the Royal Gazette on January 27, 2021.

# 2.4 Thai Financial Reporting Standards announced in the Royal Gazette but not yet effective

The Federation of Accounting Professions has issued the Notification regarding Thai Accounting Standards, Thai Financial Reporting Standards, Thai Accounting Standards Interpretation and Thai Financial Reporting Standard Interpretation, which have been announced in the Royal Gazette and will be effective for the financial statements for the period beginning on or after January 1, 2021 onwards. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards, with most of the changes directed towards revisions to references to the Conceptual Framework in TFRSs, except for the revisions of definitions and accounting requirements as follows:

# Conceptual Framework for Financial Reporting

The revised Conceptual Framework for Financial Reporting consisted of the revised definitions and recognition criteria of asset and liability as well as new guidance on measurement, derecognition of asset and liability, presentation and disclosure. In addition, this Conceptual Framework for Financial Reporting clearly clarifies management's stewardship of the entity's economic resources, prudence, and measurement uncertainty of financial information.

# Definition of Business

The revised Thai Financial Reporting Standard No.3 "Business Combinations" clearly clarifies the definition of business and introduce an optional concentration test. Under the optional concentration test, the acquired set of activities and assets is not a business if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar assets. This revised financial reporting standard requires prospective method for such amendment. Earlier application is permitted.

# Definition of Materiality

The revised definition of materiality resulted in the amendment of Thai Accounting Standards No.1 "Presentation of Financial Statements" and Thai Accounting Standards No.8 "Accounting Policies, Changes in Accounting Estimates and Errors", including other financial reporting standards which refer to materiality. This amendment is intended to make the definition of material to comply with the Conceptual Framework which requires prospective method for such amendment. Earlier application is permitted.

# The Interest Rate Reform

Due to the interest rate reform, there are the amendments of specific hedge accounting requirements in Thai Financial Reporting Standard No.9 "Financial Instruments" and Thai Financial Reporting Standard No.7 "Financial Instruments: Disclosures".

The Company's management will adopt such TFRSs in the preparation of the Company's financial statements when it becomes effective. The Company's management is in the process to assess the impact of these TFRSs on the financial statements of the Company in the period of initial application.

#### 3. SIGNIFICANT ACCOUNTING POLICIES

# 3.1 Functional and presentation currency

The financial statements are presented in Baht, which is the Company's functional currency. All financial information presented in Baht has been rounded in the financial statements to the nearest thousand Baht unless otherwise stated.

# 3.2 Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, deposits at banks and financial institutions and current investments with original maturities of 3 months or less.

#### 3.3 Financial Instruments

a) Policies applicable from January 1, 2020

The Company recognizes financial assets and financial liabilities in the statement of financial position when the Company becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition.

# 3.3.1 Financial assets

All regular way purchases or sales of financial assets are recognized and derecognized on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

All recognized financial assets are measured subsequently in their entirely at either amortized cost or fair value, depending on the classification of the financial assets.

# Classification of financial assets

Debt instruments that meet the following conditions are measured subsequently at amortized cost;

- The financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

# Amortized cost and effective interest method

The effective interest method is a method of calculating the amortized cost of a financial assets and of allocating interest income over the relevant period.

The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate).

Interest income is recognized using the effective interest method for financial assets measured subsequently at amortized cost.

# Impairment of financial assets

The Company recognizes allowance for expected credit losses (ECL) on investments in debt instruments that are measured at amortized cost as well as loans to customers by applying expected credit loss model. The Company accounts for expected credit losses and changes in those expected credit losses at each reporting date to reflect changes in credit risk since initial recognition of the financial assets. It is no longer necessary for a credit event to have occurred before credit losses are recognized.

The Company recognizes lifetime ECL when there has been a significant increase in credit risk since initial recognition. However, if the credit risk on the financial instrument has not increased significantly since initial recognition, the Company measures the loss allowance for that financial instrument at an amount equal to 12-month ECL.

Lifetime ECL represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument. In contrast, 12-month ECL represents the portion of lifetime ECL that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

# (a) Significant increase in credit risk

The Company compares the risk of a default occurring on the financial instrument at the reporting date based on the remaining maturity of the instrument with the risk of a default occurring that was anticipated for the remaining maturity at the current reporting date when the financial instrument was first recognized.

In assessing whether the credit risk on a financial instrument has increased significantly since initial recognition, the Company considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

Despite the foregoing, the Company assumes that the credit risk on a financial instrument has not increased significantly since initial recognition if the financial instrument is determined to have low credit risk at the reporting date. A financial instrument is determined to have low credit risk if;

- (1) The financial instrument has a low risk of default,
- (2) The debtor has a strong capacity to meet its contractual cash flow obligations in the near term, and
- (3) Adverse changes in economic and business conditions in the longer term will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations.

The Company regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

# (b) Definition of default

The Company considers constituting an event of default for internal credit risk management policies and historical experience indicates that financial assets are defaulted by considering information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, in full.

Irrespective of the above analysis, the Company considers that default has occurred when the past due is more than 90 days unless the Company has supportable information to demonstrate that a more lagging default criterion is reasonable.

# (c) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes the consideration of following events;

- Significant financial difficulty of the customer;
- A breach of contract, such as a default or past due event;
- The lender(s) of the customer, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- It is becoming probable that the customer will enter bankruptcy or reorganization.

# (d) Write-off policy

The Company writes off loans to customers when there is information indicating that the debtor is in financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or in the case of loans to customers, when the days past due are over the period that the Management determined, whichever occurs sooner. Loans to customers written off may still be subject to enforcement activities under the Company's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognized in profit or loss.

# (e) Measurement and recognition of expected credit losses

The measurement of expected credit losses is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information as described above.

For installment loan receivables, the exposure at default is represented by the asset's gross carrying amount at the reporting date.

For personal loan receivables, the exposure at default is represented by the asset's gross carrying amount at the reporting date and includes with any additional amounts expected to be drawn down in the future by default date determined based on historical trend, the Company's understanding of the specific future financing needs of the debtors, and other relevant forward-looking information.

If the Company has measured the loss allowance for a financial instrument at an amount equal to lifetime ECL in the previous reporting period, but determines at the current reporting date that the conditions for lifetime ECL are no longer met, the Company measures the loss allowance at an amount equal to 12-month ECL at the current reporting date.

#### 3.3.2 Financial liabilities

All financial liabilities are measured subsequently at amortized cost using the effective interest method.

#### Financial liabilities measured subsequently at amortized cost

The effective interest method is a method of calculating the amortized cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or (where appropriate) a shorter period, to the amortized cost of a financial liability.

#### Derecognition of financial instruments

The Company derecognizes a financial asset when the contractual cash flows from the asset expire or it transfers its rights to receive contractual cash flows on the financial asset in a transaction in which the risks and rewards of ownership are transferred.

A financial liability is derecognized from the statement of financial position when the Company has discharged its obligation or the contract is cancelled or expires.

#### 3.3.3 Derivative financial instruments

The Company enters into a variety of derivative financial instruments to manage its exposure to interest rate and foreign exchange rate risks, including cross currency and interest rate swap agreements, and interest rate swap agreements.

Derivatives are recognized initially at fair value at the date a derivative contract is entered into and are subsequently remeasured to their fair value at each reporting date. The resulting gain or loss is recognized in profit or loss immediately.

A derivative with a positive fair value is recognized as a financial asset whereas a derivative with a negative fair value is recognized as a financial liability. Derivatives are not offset in the financial statements unless the Company has both legal right and intention to offset. A derivative is presented as a non-current asset or non-current liability if the remaining maturity of the instrument is more than 12 months and it is not expected to be realized or settled within 12 months. Other derivatives are presented as current assets or current liabilities.

b) Policies applicable prior to January 1, 2020

#### 3.3.4 Loan receivables

Personal loan receivables are stated at cost including accrued interest income and accrued credit usage fee net of allowance for doubtful accounts.

Installment loan receivables are stated at cost net of unearned interest income and allowance for doubtful accounts.

#### 3.3.5 Allowance for doubtful accounts

Allowance for doubtful accounts is assessed primarily on analysis of payment histories and future expectations of customer payments. The Company provides allowance for doubtful accounts based on certain percentages of outstanding accounts receivable balances including accrued interest income and accrued credit usage fee net of unearned interest income. Allowance for doubtful accounts is made in full for receivables that are overdue more than three months.

Receivables that are overdue for more than six-months are written off. Any recovery is recognized as other income in the statement of profit or loss and other comprehensive income.

#### 3.3.6 Debt restructuring

For the debt restructuring by the modification of term of repayment to the debtor, the Company determines the loss arising from the revaluation of the book value of the debtor on the basis of the present value of the future cash flows to be received under the new conditions, using the compromised interest rate in discounting. Amount by which the newly determined book value is lower than the previous book value, including interest receivable, is recorded as a loss from restructuring in the statement of profit or loss and other comprehensive income.

Losses from debt restructuring arising from reductions of principal and interest are recognized as an expense included in the statement of profit or loss and other comprehensive income.

# 3.3.7 Interest-bearing liabilities

Interest-bearing liabilities are recognized initially at fair value less attributable transaction charges. Subsequent to initial recognition, interest-bearing liabilities are stated at amortized cost with any difference between cost and redemption value being recognized in the statement of profit or loss and other comprehensive income over the period of the borrowing on an effective interest basis.

#### 3.3.8 Derivative financial instruments

Derivative financial instruments are used to manage exposure to foreign exchange and interest rate arising from financing activities.

Foreign currency liabilities hedged by cross currency swap contracts are translated to Thai Baht at such contracted exchange rates.

Interest differentials under swap arrangements are accrued and recorded as adjustments to the hedged loans.

# 3.4 Leasehold improvement and equipment

Recognition and measurement

Leasehold improvement and equipment are stated at cost less accumulated depreciation and impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labor, any other costs directly attributable to bringing the assets to a working condition for their intended use, the costs of dismantling the removing the items and restoring the site on which they are located, and capitalized borrowing costs. Purchased software that is integral to the functionality of the related equipment is capitalized as part of that equipment.

When parts of an item of leasehold improvement and equipment have different useful lives, they are accounted for as separate items (major components) of leasehold improvement and equipment.

Gains or losses on disposal of an item of leasehold improvement and equipment are determined by comparing the proceeds from disposal with the carrying amount of leasehold improvement and equipment, and are recognized net within other income in the statement of profit or loss and other comprehensive income.

# Subsequent costs

The cost of replacing a part of an item of leasehold improvement and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Company, and its cost can be measured reliably. The carrying amount of the replaced part is derecognized. The costs of the day-to-day servicing of property, plant and equipment are recognized in the statement of profit or loss and other comprehensive income as incurred.

# Depreciation

Depreciation is calculated based on the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value.

Depreciation is charged to the statement of profit or loss and other comprehensive income on a straight-line basis over the estimated useful lives of each component of an item of leasehold improvements and equipment. The estimated useful lives are as follows:

Leasehold improvements	5 years
Furniture, fixture and office equipment	3, 5 years
Vehicles	5 years

No depreciation is provided on assets under installation.

Depreciation methods, useful lives and residual values are reviewed at each financial year-end and adjusted if appropriate.

#### 3.5 Intangible assets other than goodwill

# Other intangible assets

Intangible assets that are acquired by the Company and have finite useful lives are measured at cost less accumulated amortization and accumulated impairment losses.

#### **Amortization**

Amortization is calculated over the cost of the asset, or other amount substituted for cost, less its residual value.

Amortization is recognized in the statement of profit or loss and other comprehensive income on a straight-line basis over the estimated useful lives of intangible assets, other than goodwill, from the date that they are available for use, since this most closely reflects the expected pattern of consumption of the future economic benefits embodied in the asset. The estimated useful lives for the current and comparative periods are as follows:

Software program licenses Trademarks 3, 5, 10 years 10 years

# 3.6 Impairment

The carrying amounts of the Company's assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the assets' recoverable amounts are estimated. For intangible assets that have indefinite useful lives or are not yet available for use, the recoverable amount is estimated each year at the same time.

An impairment loss is recognized if the carrying amount of an assets exceeds its recoverable amount. The impairment loss is recognized in the statement of profit or loss and other comprehensive income.

# Calculation of recoverable amount

The recoverable amount of an asset is the greater of the asset's value in use and fair value less cost to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

# Reversals of impairment

Impairment losses recognized in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount loss not exceed the carrying amount has would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

# 3.7 Employee benefits

# Defined contribution plans

A defined contribution plans is a post-employment benefit plan under which the Company pays fixed contributions into a separate company (provident fund) and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognized as an employee benefit expense in the statement of profit or loss and other comprehensive income in the periods during which services are rendered by employees.

# Defined benefit plans

A defined benefit plan is a defined benefit pension plan based on the requirement of Thai Labour Protection Act B.E. 2541 (1998) to provide retirement benefits to employees based on pensionable remuneration and length of service. The Company's net obligation in respect of defined benefit pension plans is calculated by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods; that benefit is discounted to determine its present value. The discount rate is the yield at the reporting date on Thai Government bonds that have maturity dates approximating the terms of the Company's obligations and that are denominated in the same currency in which the benefits are expected to be paid. The calculation is performed by a qualified actuary using the projected unit credit method.

The actuarial gains (losses) are recognized as other comprehensive income.

Past service cost related to the plan amendment is recognized as an expense in the statement of profit or loss and other comprehensive income when the plan amendment is effective.

# Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

A liability is recognized for the amount expected to be paid under short-term cash bonus or compensated absences if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

#### 3.8 Provisions

A provision is recognized if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognized as finance cost.

Provision for demolished costs of leasehold improvements

Provision for demolished costs of leasehold improvements is based on discounting the expected future cash flows of provision for demolished costs of leasehold improvements. These costs are included as part of leasehold improvements.

# 3.9 Foreign currency transactions

Transactions denominated in currencies other than Thai Baht are translated into Thai Baht at the rates of exchange prevailing on the transaction dates.

Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to Thai Baht at the foreign exchange rate ruling at that date. Foreign exchange differences arising on translation are recognized in the statement of profit or loss and other comprehensive income.

Non-monetary assets and liabilities measured at cost in foreign currencies are translated to Thai Baht using the foreign exchange rates ruling at the dates of the transactions.

# 3.10 Earnings per share

For the purpose of calculating basic earnings per share, the number of ordinary shares shall be the weighted average number of ordinary share outstanding during the period.

Using the weighted average number of ordinary shares outstanding during the period reflects the possibility that the amount of shareholders' capital varied during the period as a result of a larger or smaller number of shares being outstanding at any time. The weighted average number of ordinary shares outstanding during the period is the number of ordinary shares outstanding at the beginning of the period, adjusted by the number of ordinary shares bought back or issued during the period multiplied by a time-weighting factor. The time-weighting factor is the number of days that the shares are outstanding as a proportion of the total number of days in the period; a reasonable approximation of the weighted average is adequate in many circumstances.

#### 3.11 Income

For income from personal loan, interest and credit usage fee are recognized as income on an accrual basis using the effective interest rate method over the period of outstanding loan receivables (excluding accrued interest and fee), with income recognized when the payments fall due irrespective of when actual collection is made. Recognition of income is stopped for receivables which have defaulted on more than 6 payment periods.

For installment loan which are originated before August 1, 2019, interest and credit usage fee are recognized by the Company as an income on an accrual basis using the flat interest rate method over the installment period, with income recognized when the payments fall due irrespective of when actual collection is made. Recognition of income is stopped for receivables which have defaulted on more than 6 payment periods. The outstanding amount of installment loan using the flat interest rate method as at December 31, 2020 is Baht 8.56 million. Existing contracts will be closed on August 2, 2023.

For installment loan which are originated on and after August 1, 2019, interest and credit usage fee are recognized by the Company as an income on an accrual basis using the effective interest rate method over the installment period, with income recognized when the installments fall due irrespective of when actual collection is made. Recognition of income is stopped for receivables which have defaulted on more than 6 payment periods. The outstanding amount of installment loan using the effective interest rate method as at December 31, 2020 is Baht 167.94 million.

# 3.12 Bad debt recovery

Bad debt recovery is recognized as an income in the statement of profit or loss and other comprehensive income in the period which it is collected.

#### 3.13 Lease

The Company has applied TFRS 16 using the cumulative catch-up approach and therefore comparative information has not been restated and is presented under TAS 17. The details of accounting policies under both TAS 17 and TFRS 16 are as follows:

# a) Policies applicable from January 1, 2020

#### The Company as lessee

The Company assesses whether a contract is or contains a lease, at inception of the contract. The Company recognizes a right-of-use asset and corresponding lease liability with respect to all lease arrangements in which it is the lease, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets. For these leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leases assets are consumed.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Company uses its incremental borrowing rate.

Lease payments included in the measurement of the lease liability comprise:

- Fixed lease payments (including in-substance fixed payments), less any lease incentives receivable;
- Variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date;
- The amount expected to be payable by the lease under residual value guarantees;
- The exercise price of purchase options, if the lease is reasonably certain to exercise the options; and
- Payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

The lease liability is presented as a separate line in the statement of financial position.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The Company remeasures the lease liability (and makes a corresponding adjustment to the related right-of-use asset) whenever:

- The lease term has changed or there is a significant event or change in circumstances resulting in a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate.
- The lease payments change due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using an unchanged discount rate (unless the lease payments change is due to a change in a yield interest rate, in which case a revised discount rate is used).
- A lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Company did not make any such adjustments during the periods presented.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day, less any lease incentives received and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Whenever the Company incurs an obligation for costs to dismantle and remove a leased asset, restore the site on which it is located or restore the underlying asset to the condition required by the terms and conditions of the lease, a provision is recognized and measured under TAS 37. To the extent that the costs relate to a right-of-use asset, the costs are included in the related right-of-use asset, unless those costs are incurred to produce inventories.

Right-of-use assets are depreciated over the shorter period of lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Company expects to exercise a purchase option, the related right-of-use is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

The right-of-use assets are presented as a separate line in the statement of financial position.

The Company applies TAS 36 to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss as described in the "Impairment" policy.

Variable rents that do not depend on an index or a rate are not included in the measurement the lease liability and the right-of-use asset. The related payments are recognized as an expense in the period in which the event or condition that triggers those payments occurs and are included in the line "Administrative expenses" in the statement of profit or loss and other comprehensive income.

#### b) Policies applicable prior to January 1, 2020

#### Operating leases

Leases which a significant portion of the risks and rewards of ownership have not been transferred to the lessee are classified as operating leases. Payments made under operating leases are charged as an expense to the statement of profit or loss and other comprehensive income on a straight-line basis over the period of the lease.

When an operating lease is terminated before the lease period expired, an expense such as a penalty required to be made to the lessor is recognized as an expense in the period in which termination takes place.

#### 3.14 Finance cost

Interest expenses and amortization expense of deferred issuance cost on debentures and borrowings are charged to the statement of profit or loss and other comprehensive income for the period in which they are incurred. The interest component of finance lease payments is recognized in the statement of profit or loss and other comprehensive income using the effective interest rate method.

#### 3.15 Income tax

Income tax expense for the year comprised current and deferred tax. Current and deferred taxes are recognized in the statement of profit or loss and other comprehensive income except to the extent that they relate to an items recognized directly in equity or in other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognized in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purpose and the amounts used or taxation purposes.

The measurement of deferred tax reflects the tax consequences that would follow the manner in which the Company expects to recover or settle the carrying amount of its assets and liabilities at the end of the reporting period.

Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date.

In determining the amount of current and deferred tax, the Company takes into account the impact of uncertain tax positions and whether additional taxes and interest may be due. The Company believes that its accruals for tax liabilities are adequate for all open tax years based on its assessment of many factors, including interpretations of tax law and prior experience. This assessment relies on estimates and assumptions and may involve a series of judgments about future events. New information may become available that causes the Company to change its judgment regarding the adequacy of existing tax liabilities; such changes to tax liabilities will impact tax expenses in the period that such a determination is made.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they related to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realized simultaneously.

A deferred tax asset is recognized to the extent that it is probable the future taxable profits will be available against which the temporary differences can be utilized. Deferred tax assets are reviewed at each reporting date and reduced to the extent that it is no longer probable that the related tax benefit will be realized.

#### 3.16 Fair value measurements

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date.

In addition, fair value measurements are categorized into Level 1, 2, and 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirely, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.
- Level 2 inputs are inputs, other than quoted prices included within Level 1, which are observable for the asset or liability, either directly or indirectly.
- Level 3 inputs are unobservable inputs for the asset or liability.

#### 4. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCE OF ESTIMATION UNCERTAINTY

#### 4.1 Use of management's judgments

The preparation of financial statements in conformity with Thai Financial Reporting Standards (TFRSs) requires the Company's management to exercise various judgments in order to determine the accounting policies, estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Although, these estimates are based on management's reasonable consideration of current events, actual results may differ from these estimates.

Critical judgments in applying the Company's accounting policies are as follows:

#### 4.1.1 Business model assessment

Classification and measurement of financial assets depends on the results of the SPPI and the business model test (see financial assets sections of Note 3.3.1). The Company determines the business model at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. This assessment includes judgment reflecting all relevant evidence including how the performance of the assets is evaluated and their performance measured, the risks that affect the performance of the assets and how these are managed and how the managers of the assets are compensated. The Company monitors financial assets measured at amortized cost or fair value through other comprehensive income that are derecognized prior to their maturity to understand the reason for their disposal and whether the reasons are consistent with the objective of the business for which the asset was held. Monitoring is part of the Company's continuous assessment of whether the business model for which the remaining financial assets are held continues to be appropriate and if it is not appropriate whether there has been a change in business model and so a prospective change to the classification of those assets. No such changes were required during the periods presented.

# 4.1.2 Significant increase in credit risk

As explained in Note 3.3.1, expected credit losses are measured as an allowance equal to 12-month ECL for stage 1 assets, or lifetime ECL for stage 2 or stage 3 assets. An asset moves to stage 2 when its credit risk has increased significantly since initial recognition. TFRS 9 does not define what constitutes a significant increase in credit risk. In assessing whether the credit risk of an asset has significantly increased the Company takes into account qualitative and quantitative reasonable and supportable forward looking information.

# 4.2 Key sources of estimation uncertainty

The Company estimates with the assumptions concerning the future. Although these estimates are based on management's reasonable consideration of current events, actual results may differ from these estimates. The estimate and assumption that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year is outlined below

# Calculation of loss allowance

When measuring expected credit losses, the Company uses reasonable and supportable forward looking information, which is based on assumptions for the future movement of different economic drivers and how these drivers will affect each other.

Loss given default is an estimate of the loss arising on default. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive, taking into account cash flows from collateral and integral credit enhancements.

Probability of default constitutes a key input in measuring ECL. Probability of defaults is an estimate of the likelihood of default over a given time horizon, the calculation of which includes historical data, assumptions and expectations of future conditions.

# 5. ADDITIONAL CASH FLOW INFORMATION

5.1 Non-cash transactions of leasehold improvements and equipment for the years ended December 31, were as follows:

	Unit: Thousand Baht		
	2020	2019	
Leasehold improvements and equipment			
Liabilities recorded at beginning of the year	154	1,769	
Purchase of leasehold improvements and equipment	84,540	37,819	
•	84,694	39,588	
Less Cash paid for purchase of leasehold			
improvements and equipment	(83,156)	(39,434)	
Liabilities recorded at ending of the year	1,538	154	

For the years ended December 31, 2020 and 2019, the Company recorded leasehold improvements related to provision for restoration cost of Baht 0.46 million and Baht 0.47 million, respectively.

5.2 Non-cash transactions of intangible assets for the years ended December 31, were as follows:

	Unit: Thousand Baht		
	2020	2019	
Intangible assets			
Liabilities recorded at beginning of the year	-	-	
Purchase of intangible assets	2,553	4,033	
	2,553	4,033	
Less Cash paid for purchase of intangible assets	(2,553)	(4,033)	
Liabilities recorded at ending of the year	-	-	

# 5.3 Reconciliation of liabilities arising from financing activities

Changes in the liabilities arising from financing activities, including both cash and non-cash changes classified as financing activities in the statements of cash flows, were as follows:

				Unit : Thousand Baht		
	Short-term borrowings from financial institutions	Long-term borrowings from financial institutions	Debentures	Lease liabilities	Total	
As at December 31, 2019	4,163,225	9,666,588	14,128,965	-	27,958,778	
Impact of first adoption of TFRS 9	, , , , , , , , , , , , , , , , , , ,	(196,570)	(78,004)	291,531	16,957	
As at January 1, 2020	4,163,225	9,470,018	14,050,961	291,531	27,975,735	
Changes in cash flow						
Cash proceeds	37,967,008	2,200,000	1,500,000	-	41,667,008	
Cash repayment	(37,482,108)	(3,317,610)	(4,139,600)	(234,163)	(45,173,481)	
Non-cash changes						
Differences on translating foreign currencies	-	137,114	78,004	-	215,118	
Deferred issuance costs on debentures and borrowings	463	709	4,675	-	5,847	
New lease agreement	-	-	-	178,348	178,348	
Others	-	-	<u>-</u>	(18,082)	(18,082)	
As at December 31, 2020	4,648,588	8,490,231	11,494,040	217,634	24,850,493	

			Unit:	Thousand Baht
	Short-term borrowings from financial institutions	Long-term borrowings from financial institutions	Debentures	Total
As at January 1, 2019	3,385,848	10,493,596	15,580,334	29,459,778
Changes in cash flow				
Cash proceeds	52,576,766	2,689,260	2,500,000	57,766,026
Cash repayment	(51,801,666)	(3,517,975)	(3,964,800)	(59,284,441)
Non-cash changes				
Maturity	-	-	-	-
Renewal	<u>-</u>	-	-	-
Deferred issuance costs				
on debentures and borrowings	2,277	1,707	13,431	17,415
As at December 31, 2019	4,163,225	9,666,588	14,128,965	27,958,778

#### 6. TRANSACTIONS WITH RELATED PARTIES

For the purposes of these financial statements, parties are considered to be related to the Company if the Company has the ability, directly or indirectly, to control or joint control the party or exercise significant influence over the party in making financial and operating decision, or vice versa, or where the Company and the party are subject to common control or common significant influence. Related parties may be individuals or other entities.

Relationships with related parties are as follows:

Related parties	Type of business	Country of incorporation/ Nationality	Nature of relationships
ACOM CO., LTD.	Consumer Finance Business	Japan	Parent company, 71.00% shareholding
Bank of Ayudhya Public Company Limited	Banking Business	Thailand	Financial institution in group of Mitsubishi UFJ Financial Group (MUFG), 40.18% shareholding in parent company
MUFG Bank, Ltd.	Banking Business	Japan	Financial institution in group of Mitsubishi UFJ Financial Group (MUFG), 40.18% shareholding in parent company
GCT Management (Thailand) Ltd.	Investment Company	Thailand	Shareholder, 25.00% shareholding
Key management personnel	-	Japanese, Thai	Persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director of the Company (whether executive or otherwise)

The pricing policies for particular types of transactions are explained further below:

#### **Transactions**

# Pricing policy

#### Finance costs

Interest expense as agreed in contract Guarantee fee as agreed in contract

Significant transactions with related parties for the years ended December 31, 2020 and 2019 are as follows:

	Unit: Thousand Bah	
	2020	2019
Finance costs		
Other related parties		
Interest expense	98,383	161,071
Guarantee fee	85	921
Debenture arrangement fee	1,611	10,885
Upfront fee	709	1,706
Administrative expenses		
Key management personnel		
Key management personnel's compensation (Short-term benefits)	82,255	95,707
Key management personnel's compensation (Long-term benefits)	1,081	823

Balances with related parties as at December 31, 2020 and 2019 are as follows:

	Unit : ' 2020	Thousand Baht 2019
Short-term borrowings from financial institutions		
Other related parties		
Bank of Ayudhya Public Company Limited	870,000	400,100
Total	870,000	400,100

As at December 31, 2020 and 2019, short-term borrowings from financial institutions from other related parties bear interest at rates ranging of 0.81% - 0.89% per annum and 1.56% per annum, respectively.

Unit: Thousand I	
2020	2019
241,654	571,070
1,000,000	300,000
-	276,400
3,884,094	4,084,094
5,125,748	5,231,564
_	241,654 1,000,000

As at December 31, 2020 and 2019, long-term borrowings from financial institutions from other related parties bear interest at rates ranging from 0.71% - 3.72% per annum and 2.56% - 3.78% per annum, respectively.

	Unit: Thousand Bah		
	2020	2019	
Other payables			
Accrued interest expense			
Other related parties			
MUFG Bank, Ltd., Singapore branch	50	154	
Bank of Ayudhya Public Company Limited	15,788_	28,174	
Total	15,838	28,328	
Deferred issuance cost (presented net from			
long-term borrowings and debentures)			
Other related parties			
MUFG Bank, Ltd.	67	1,823	
Bank of Ayudhya Public Company Limited	415	807	
Total	482	2,630	

# Significant agreements with related parties

#### Guarantee fee agreements

The Company entered into agreements with ACOM CO., LTD., the parent company, which has guaranteed the financial institutions due performance of obligations by the Company under loan agreements with financial institutions (if any). In consideration thereof, the Company is committed to pay guarantee fee based on certain percentage of the outstanding balances of loans as stipulated in the agreements unless the Company gives prior written notice to terminate the agreements.

The Company entered into agreements with MUFG Bank, Ltd., a financial institution in the group of Mitsubishi UFJ Financial Group, which has guaranteed the debentures due performance of obligations by the Company under conditions of debentures. In consideration thereof, the Company is committed to pay guarantee fee based on certain percentage of the outstanding balances of debentures as stipulated in the agreements.

#### Cross currency and interest rate swap agreements

The Company entered into agreements with Bank of Ayudhya Public Company Limited to hedge financial liabilities denominated in foreign currencies with volatility of floating interest rate by swapping foreign currencies and floating interest rates to Baht currency in fixed interest rates as specified in the agreements (see Note 14).

#### Interest rate swap agreements

The Company entered into agreements with Bank of Ayudhya Public Company Limited to hedge financial liabilities denominated in Baht currency with volatility of floating interest rates by swapping floating interest rates to fixed interest rates as specified in the agreements (see Note 14).

# 7. CASH AND CASH EQUIVALENTS

Cash and cash equivalents as at December 31, 2020 and 2019 are as follows:

	Unit : Thousand Baht		
	2020	2019	
Cash on hand	118,116	143,631	
Cash at banks - current accounts	185,773	65,380	
Cash at banks - savings accounts	132,566	95,743	
Total	436,455	304,754	

In 2020 and 2019, above cash at banks bears interest at the rates of ranging from 0.05% - 0.13% per annum and 0.10% - 0.38% per annum, respectively.

# 8. LOAN RECEIVABLES

	Asat	December 31, 2020		As a	Unit : t December 31, 201	Thousand Baht
	Personal Loan Receivables	Installment Loan Receivables	Total	Personal Loan Receivables	Installment Loan Receivables	Total
Due within one year						
Loan receivables	57,619,620	135,192	57,754,812	56,943,607	144,668	57,088,275
Less Unearned interest income	-	(8,322)	(8,322)	-	(9,851)	(9,851)
Allowance for doubtful accounts	-	-	-	(3,520,896)	(1,931)	(3,522,827)
Allowance for expected credit loss	(5,251,550)	(1,034)	(5,252,584)	-		
Net	52,368,070	125,836	52,493,906	53,422,711	132,886	53,555,597
Due over one year						
Loan receivables	-	49,680	49,680	=	45,732	45,732
Less Unearned interest income	· •	(48)	(48)	-	(320)	(320)
Allowance for doubtful accounts	-	-	-	-	(477)	(477)
Allowance for expected credit loss	-	(214)	(214)			-
Net	-	49,418	49,418		44,935	44,935
Total	52,368,070	175,254	52,543,324	53,422,711	177,821	53,600,532

Bad debts and expected credit losses for the year ended December 31, 2020 comprise the following:

	Unit: Thousand B				
	For the year ended December 31, 2020				
	Personal	Installment	Total		
	Loan	Loan			
	Receivables	Receivables			
Bad debts	3,666,229	1,687	3,667,916		
Expected credit losses (reversal)	875,329	(288)	875,041		
Total	4,541,558	1,399	4,542,957		

Bad debts and doubtful accounts expenses for the year ended December 31, 2019 comprise the following:

	Unit: Thousand Bah				
	For the year ended December 31, 2019				
	Personal	Installment			
	Loan	Loan			
	Receivables	Receivables	Total		
Bad debts	4,031,205	1,837	4,033,042		
Doubtful accounts (reversal)	221,010	(789)	220,221		
Total	4,252,215	1,048	4,253,263		

Staging analysis for loan receivables as at December 31, 2020 is as follows:

	Unit: Thousand Ba			
	As at December 31, 2020			
	Personal Loan Receivables	Installment Loan Receivables	Total	
Performing (Stage 1)	54,052,956	183,754	54,236,710	
Under-performing (Stage 2)	1,399,547	465	1,400,012	
Non-performing (Stage 3)	2,167,117	653	2,167,770	
	57,619,620	184,872	57,804,492	
Less Unearned interest income	· -	(8,370)	(8,370)	
Total	57,619,620	176,502	57,796,122	
Less Allowance for expected credit losses	(5,251,550)	(1,248)	(5,252,798)	
Net	52,368,070	175,254	52,543,324	

# Aging analysis for loan receivables as December 31, 2019 is as follows:

Unit: Thousand Baht

	As at Personal Loan Receivables	t December 31, 2019 Installment Loan Receivables	Total
Current	53,294,733	189,049	53,483,782
Overdue payment	2 242 101	818	2,343,009
Less than and equal to 3 months	2,342,191	533	1,307,216
More than 3 months	1,306,683		
	56,943,607	190,400	57,134,007
Less Unearned interest income	. <u>-</u>	(10,171)	(10,171)
Total	56,943,607	180,229	57,123,836
Less Allowance for doubtful accounts	(3,520,896)	(2,408)	(3,523,304)
Net	53,422,711	177,821	53,600,532

# Allowance for expected credit loss

The movements of the allowance for expected credit loss of loans receivables for the year ended December 31, 2020 are as follows:

	Allow	ance for expected cred	Allowance for doubtful	Unit: Thousand Baht Total	
	Allowance for 12-month ECL (Stage 1)	Allowance for Lifetime ECL- not credit impaired (Stage 2)	Allowance for Lifetime ECL- credit impaired (Stage 3)	accounts	
Balance as at December 31, 2019	_	-	-	3,523,304	3,523,304
Impact of adoption of TFRS 9	2,440,244	740,491	1,118,823_	(3,523,304)	776,254
Balance as at January 1, 2020	2,440,244	740,491	1,118,823		4,299,558
Changes in staging	(733,865)	(1,864,511)	2,598,376	-	-
New financial assets originated or purchased	227,958	-	-	-	227,958
Net remeasurement of loss allowance	780,187	1,954,673	867,131	-	3,601,991
Financial assets derecognized	(56,845)	(5,327)	(2,633)	-	(64,805)
Written-off	(31,314)	(43,370)	(2,737,220)_		(2,811,904)
Balance as at December 31, 2020	2,626,365	781,956	1,844,477	_	5,252,798

As at December 31, 2020 and 2019, personal loan receivables comprise the following:

	Unit : Thousand Ba		
	2020	2019	
Revolving loan receivables	54,782,405	54,726,996	
Minimum payment loan receivables	2,837,215	2,216,611	
Total	57,619,620	56,943,607	

Revolving loans are repayable at any time subject to a minimum monthly payment of 3% of the principal as specified in the loan agreements. The Company classifies the total balance of revolving loan receivables within current assets.

Minimum payment loans are loans which the borrowers have the option to repay in full at any time or by monthly installments of not less than the minimum payment of from 3% to 8% of the total loan amount, as specified in the loan agreements. The Company classifies the total balance of minimum payment loan receivables within current assets.

As at December 31, 2019, the Company had loan receivables which were overdue for over three payment periods of Baht 1,307.22 million on which the Company has continued to recognize income. The Company recognized income on such loan receivables for the year ended December 31, 2019 amounting to Baht 221.32 million of which full allowance for doubtful accounts has been made.

Loan receivables of the Company as at December 31, 2020 and 2019 were denominated entirely in Baht currency.

In 2020 and 2019, the interest rates for the above loan receivables were within defined law set at 15% per annum and not more than 28% per annum (Effective rate) when inclusive of interest and credit usage fee.

Subsequently, on July 31, 2020, the Bank of Thailand has announced the Notification of the Bank of Thailand No. Sor.Nor.Sor. 12/2563 regarding "Regulations, Procedures and Conditions for Undertaking Business of Personal loan under supervision for non-financial institution" effective on August 1, 2020, to decrease the ceiling of interest rate, penalty fee, or any service fee that financial institution or businesses of personal loans under supervision for non-financial institution collect from customers, from 28% per annum to 25% per annum. The Company decreased the ceiling of interest rate and fee following such notification upon its effective date.

# **Debt restructuring**

For the years ended December 31, 2020 and 2019, the Company had recognized interest income on restructured loan receivables totaling Baht 66.63 million and Baht 50.31 million, respectively.

The Company had the outstanding balances of loan receivables as at December 31, 2020 and 2019 as follows:

			Unit : Tl	housand Baht
	As at Decemb Number of Contracts	oer 31, 2020 Amount	As at Decem Number of Contracts	aber 31, 2019 Amount
Restructured loan receivables Non-restructured loan receivables Total	56,018 2,130,039 <b>2,186,057</b>	2,836,977 54,959,145 <b>57,796,122</b>	45,951 2,005,053 <b>2,051,004</b>	2,216,289 54,907,547 <b>57,123,836</b>

As at December 31, 2020 and 2019, the Company had no commitment to provide additional loans to its restructured debtors after debt restructuring.

#### 9. OTHER RECEIVABLES

Other receivables as at December 31, 2020 and 2019 are as follows:

	Unit: Thousand Bah		
	2020	2019	
Receivables from collection agencies	138,261	131,004	
Prepaid expenses	33,358	21,503	
Others	32,303	42,018	
Less Allowance for doubtful accounts/			
Allowance for expected credit losses	(1,282)	(1,414)	
Total	202,640	193,111	
	2020	2019	
Doubtful accounts expenses/ expected credit losses (reversal) for the years ended December 31,	(132)	(985)	

# 10. LEASEHOLD IMPROVEMENTS AND EQUIPMENT

Leasehold improvements and equipment as at December 31, 2020 and 2019 are as follows:

Unit: Thousand Baht

As at December 31, 2020					
	Balance	Additions	Disposals	Transfer in	Balance
	as at			(Transfer out)	as at
	January 1,				December 31, 2020
_	2020				2020
Costs:	270 705	8,955	(18,400)	_	370,340
Leasehold improvements	379,785	30,034	(6,991)	19,418	690,839
Furniture, fixtures and office equipment	648,378	38,989	(25,391)	19,418	1,061,179
Total	1,028,163	38,969	(23,391)	19,410	1,001,175
Accumulated depreciation:					
Leasehold improvements	339,900	18,916	(18,225)	-	340,592
Furniture, fixtures and office equipment	545,152	52,352	(6,968)		590,535
Total	885,052	71,268	(25,193)		931,127
Assets under installation	992	46,012		(19,418)	27,586
Leasehold improvements and equipment	144,103				157,638
				Unit •	Thousand Baht
As at December 31, 2019				onit.	Thousand Dant
1.0 2	Delessa	4 33141	Disposals	Transfer in	Balance
	Balance	Additions	Dispusais	Tansici in	Datance
	as at	Additions	Disposais	(Transfer out)	as at
		Additions	Disposais		
	as at	Additions	Disposais		as at
Costs:	as at January 1,	Additions	Dispusats		as at December 31,
Costs:  Leasehold improvements	as at January 1,	5,940	(13,672)	(Transfer out)	as at December 31, 2019 379,785
	as at January 1, 2019		·		as at December 31, 2019
Leasehold improvements	as at January 1, 2019 387,517	5,940	(13,672)	(Transfer out)	as at December 31, 2019 379,785
Leasehold improvements Furniture, fixtures and office equipment Total	as at January 1, 2019 387,517 659,534	5,940 7,098	(13,672) (43,084)	(Transfer out) - 24,830	as at December 31, 2019  379,785 648,378
Leasehold improvements Furniture, fixtures and office equipment Total  Accumulated depreciation:	as at January 1, 2019  387,517 659,534  1,047,051	5,940 7,098 13,038	(13,672) (43,084) (56,756)	(Transfer out) - 24,830	as at December 31, 2019  379,785 648,378
Leasehold improvements Furniture, fixtures and office equipment Total  Accumulated depreciation: Leasehold improvements	as at January 1, 2019  387,517 659,534  1,047,051	5,940 7,098 13,038	(13,672) (43,084) (56,756)	(Transfer out) - 24,830	as at December 31, 2019  379,785 648,378  1,028,163
Leasehold improvements Furniture, fixtures and office equipment Total  Accumulated depreciation:	as at January 1, 2019  387,517 659,534  1,047,051	5,940 7,098 13,038 20,339 54,721	(13,672) (43,084) (56,756) (13,204) (43,031)	(Transfer out) - 24,830	as at December 31, 2019  379,785 648,378  1,028,163
Leasehold improvements Furniture, fixtures and office equipment Total  Accumulated depreciation: Leasehold improvements Furniture, fixtures and office equipment	as at January 1, 2019  387,517 659,534 1,047,051  332,765 533,462	5,940 7,098 13,038	(13,672) (43,084) (56,756)	(Transfer out) - 24,830	as at December 31, 2019  379,785 648,378  1,028,163  339,900 545,152
Leasehold improvements Furniture, fixtures and office equipment Total  Accumulated depreciation: Leasehold improvements Furniture, fixtures and office equipment Total	as at January 1, 2019  387,517 659,534 1,047,051  332,765 533,462 866,227	5,940 7,098 13,038 20,339 54,721 75,060	(13,672) (43,084) (56,756) (13,204) (43,031)	- 24,830 24,830	as at December 31, 2019  379,785 648,378 1,028,163  339,900 545,152 885,052
Leasehold improvements Furniture, fixtures and office equipment Total  Accumulated depreciation: Leasehold improvements Furniture, fixtures and office equipment Total Assets under installation	as at January 1, 2019  387,517 659,534 1,047,051  332,765 533,462 866,227 568	5,940 7,098 13,038 20,339 54,721 75,060	(13,672) (43,084) (56,756) (13,204) (43,031)	- 24,830 24,830	as at December 31, 2019  379,785 648,378 1,028,163  339,900 545,152 885,052 992
Leasehold improvements Furniture, fixtures and office equipment Total  Accumulated depreciation: Leasehold improvements Furniture, fixtures and office equipment Total Assets under installation	as at January 1, 2019  387,517 659,534 1,047,051  332,765 533,462 866,227 568 181,392	5,940 7,098 13,038 20,339 54,721 75,060	(13,672) (43,084) (56,756) (13,204) (43,031)	- 24,830 24,830	as at December 31, 2019  379,785 648,378 1,028,163  339,900 545,152 885,052 992 144,103
Leasehold improvements Furniture, fixtures and office equipment Total  Accumulated depreciation: Leasehold improvements Furniture, fixtures and office equipment Total Assets under installation Leasehold improvements and equipment	as at January 1, 2019  387,517 659,534 1,047,051  332,765 533,462 866,227 568 181,392	5,940 7,098 13,038 20,339 54,721 75,060	(13,672) (43,084) (56,756) (13,204) (43,031)	- 24,830 24,830	as at December 31, 2019  379,785 648,378 1,028,163  339,900 545,152 885,052 992

As at December 31, 2020 and 2019, the cost of the Company's fully depreciated leasehold improvements and equipment still in use amounted to Baht 672.69 million and Baht 631.46 million, respectively.

#### 11. RIGHT-OF-USE ASSETS

Right-of-use assets as at December 31, 2020 was as follows:

Unit: Thousand Baht

As at December 31, 2020	Balance as at January 1, 2020	Initial Application to TFRS 16	Additions	Disposal	Balance as at December 31, 2020
Costs:					
Buildings	-	198,250	111,701	(51,090)	258,861
Equipment	-	39,013	28,855	(11,989)	55,879
Vehicles	-	56,890	32,441	(4,342)	84,989
Total	-	294,153	172,997	(67,421)	399,729
Accumulated depreciation:					
Buildings	-	-	187,126	(51,090)	136,036
Equipment	-	•	37,016	(11,989)	25,027
Vehicles	-	-	28,180	(4,342)	23,838
Total	-	-	252,322	(67,421)	184,901
Right-of-use assets					214,828
Depreciation for the year ended Dece	mber 31,	-			
2020					237,889

The Company entered into several lease agreements covering buildings, equipment and vehicles for periods from one to five years.

The maturity analysis of lease liabilities is presented (see Note 16).

Unit: Thousand Baht 2020 Amounts recognized in profit or loss 237,889 Depreciation on right-of-use assets Interest expense on lease liabilities 6,866 Expense relating to short-term leases 27,840 1,846 Expense relating to leases of low value assets Expense relating to variable lease payments not included in the measurement of the lease liability 4,025 Gain from lease modification 88 Gain on discount received from lease agreement 2,501

For the year ended December 31, 2020, the total cash outflow for leases amount to Baht 234.16 million.

#### 12. INTANGIBLE ASSETS

2019

Intangible assets as at December 31, 2020 and 2019 are as follows:

Unit: Thousand Baht As at December 31, 2020 Transfer in Balance Additions Disposals Balance (Transfer out) as at as at December 31, January 1. 2020 2020 Costs: 359,397 359,397 Computer software 3,710 3,710 Trademark 363,107 363,107 Total Accumulated amortization: 326,608 29,179 297,429 Computer software 1,942 236 1,706 Trademark 328,550 29,415 299,135 Total 2,553 Computer software under installation 2,553 37,110 63,972 Intangible assets Unit: Thousand Baht As at December 31, 2019 Additions Disposals Transfer in Balance Balance (Transfer out) as at as at December 31, January 1, 2019 2019 Costs: 359,397 520 6,802 Computer software 352,075 3,710 Trademark 3,710 520 6,802 363,107 355,785 Total Accumulated amortization: 43,708 297,429 253,721 Computer software 1,706 Trademark 1,470 236 299,135 43,944 Total 255,191 3,513 (6,802)Computer software under installation 3,289 63,972 103,883 Intangible assets Amortization for the years ended December 31, 29,415 2020 43,944

As at December 31, 2020 and 2019, the cost of the Company's fully amortized intangible assets still in use amounted to Baht 247.26 million and Baht 183.71 million, respectively.

# 13. DEFERRED TAXES

Deferred tax assets as at December 31, 2020 and 2019 consist of:

	Unit: Thousand Bah		
	2020	2019	
Deferred tax assets			
Loan receivables (allowance for doubtful accounts/			
allowance for expected credit losses)	1,050,714	704,842	
Loan receivables (bad debt written-off)	148,325	137,020	
Provisions for employee benefits	41,919	37,284	
Decommissioning obligation for leasehold improvements	12,406	12,303	
Long-term borrowings from financial institutions			
(including cross currency and interest rate swap)	-	55,371	
Derivatives	41,006	-	
Others	3,361	3,250	
Lease liabilities	561	-	
Total	1,298,292	950,070	
Deferred tax liabilities			
Debentures and borrowings issuance cost	(1,310)	(2,352)	
Total	(1,310)	(2,352)	
Net	1,296,982	947,718	

The movements of deferred tax assets and liabilities for the years ended December 31, 2020 and 2019 consist of tax effects from the following items:

	Balance as at December 31, 2019	Impact of adoption of TFRS 9 and TFRS 16	Balance as at January 1, 2020	Item as recognized into profit (loss)	Item as recognized into other comprehensive income (loss)	Unit: Thousand Baht Balance as at December 31, 2020
Deferred tax assets					` ,	
Loan receivables (allowance for doubtful accounts/						
Allowance for expected credit losses)	704,842	155,251	860,093	190,621	-	1,050,714
Loan receivables (bad debt written-off)	137,020	-	137,020	11,305	-	148,325
Provisions for employee benefits	37,284	=	37,284	3,506	1,129	41,919
Decommissioning obligation for leasehold						
improvements	12,303	-	12,303	103	-	12,406
Long-term borrowings from financial institutions						
(including cross currency and interest rate swap)	55,371	(55,371)	-	-	_	-
Derivatives	- -	86,449	86,449	(45,443)	-	41,006
Others	3,250	-	3,250	111	-	3,361
Lease liabilities	-	(524)	(524)	1,085	-	561
	950,070	185,805	1,135,875	161,288	1,129	1,298,292
Deferred tax liabilities						
Debentures and borrowings issuance cost	(2,352)	<b>-</b>	(2,352)	1,042	-	(1,310)
	(2,352)	-	(2,352)	1,042	-	(1,310)
Deferred tax assets	947,718	185,805	1,133,523	162,330	1,129	1,296,982

			Unit:	Thousand Baht
	Balance as at	Item as recognized	Item as recognized into	Balance as at
	January 1,	into profit	other	December 31,
	2019	(loss)	comprehensive	2019
			income (loss)	
Deferred tax assets				
Loan receivables				
(allowance for doubtful accounts)	660,958	43,884	-	704,842
Loan receivables (bad debt written-off)	130,509	6,511	-	137,020
Provisions for employee benefits	19,881	9,279	8,124	37,284
Decommissioning obligation for leasehold				
improvements	12,126	177	-	12,303
Long-term borrowings from financial institutions				
(including cross currency and interest rate swap)	48,341	7,030	-	55,371
Others	2,008	1,242	-	3,250
	873,823	68,123	8,124	950,070
Deferred tax liabilities				
Debentures and borrowings issuance cost	(5,399)	3,047		(2,352)
	(5,399)	3,047	-	(2,352)
Deferred tax assets	868,424	71,170	8,124	947,718

#### 14. INTEREST - BEARING LIABILITIES

Total

Unit: Thousand Baht As at December 31, 2019 As at December 31, 2020 Total Debentures Short-term Long-term Debentures Total Short-term Long-term borrowings borrowings borrowings borrowings from financial from financial from financial from financial institutions institutions institutions institutions Current 11,622,310 4,139,600 3.317.610 4,165,100 3,206,204 4.000,000 11,856,204 4,650,000 Principal Less Deferred issuance cost (2,140)(4,448)(1,875)(433)(650) (2,129)(1,412)(67) on debentures and borrowings 3,317,177 4,137,460 11,617,862 3,999,350 11,854,075 4,163,225 3,206,137 4,648,588 Net Non-current 16,349,754 6,349,754 10,000,000 12,784,094 7,500,000 5,284,094 Principal Less Deferred issuance cost (8,838)(343)(8,495)(5,310)(5,310)on debentures and borrowings 9,991,505 16,340,916 6,349,411 5,284,094 7,494,690 12,778,784 Net 27,958,778 9,666,588 14,128,965 24,632,859 4,163,225 11,494,040 4,648,588 8,490,231 Total 1,138,544 1,138,544 - Secured\* 26,820,234 9,666,588 12,990,421 4,163,225 24,632,859 11,494,040 4,648,588 8,490,231 - Unsecured 14,128,965 27,958,778 4,163,225 9,666,588 24,632,859 4,648,588 8,490,231 11,494,040

The Company has letter of guarantees issued by the parent company and a related foreign financial institution for guarantee payment of the Company under the conditions of long-term borrowings and debentures, respectively.

Interest-bearing liabilities as at December 31, 2020 and 2019 classified by currencies are as follows:

	Unit : Thousand Baht	
	2020	2019
Baht Currency	23,726,722	24,637,740
United States Dollars Currency	906,137	3,321,038_
Total	24,632,859	27,958,778

In 2020 and 2019, above liabilities bear interest at the rates ranging from 0.71% - 3.72% per annum and 1.45% - 4.10% per annum, respectively.

# Cross currency and interest rate swap, interest rate swap and forward foreign exchange agreements

# Baht Currency

As at December 31, 2020, the Company has interest rate swap agreements to hedge the volatility of floating interest rate by paying interest in fixed rates as specified in the agreements with a relate local bank and a local bank totaling Baht 4,100 million (as at December 31, 2019: Baht 3,900.00 million). As at December 31, 2020, the Company recognized such agreements as derivative liabilities at fair value totaling Baht 137.85 million.

# United States Dollars Currency

As at December 31, 2020, the Company has cross currency and interest rate swap agreements to hedge financial liabilities denominated in foreign currencies and the volatility of floating interest rate. The cross currency and interest rate swap agreements are as follows:

- With local banks totaling USD 8.00 million by swapping to Baht 276.40 million (as at December 31, 2019: totaling USD 59.50 million by swapping to Baht 1,987.07 million) and swapping fixed interest rates in USD monthly, quarterly to fixed rates as specified in the agreements. As at December 31, 2020, the Company recognized such agreements as derivative liabilities at fair value totaling Baht 36.31 million.
- With a local branch of foreign bank totaling USD 22.00 million by swapping to Baht 689.26 million (as at December 31, 2019: totaling USD 41.00 million by swapping to Baht 1,335.80 million) and swapping floating interest rates in USD monthly to fixed rates as specified in the agreements. As at December 31, 2020, the Company recognized such agreements as derivative liabilities at fair value totaling Baht 30.87 million, respectively.

**Debentures**Debentures as at December 31, 2020 and 2019 are as follows:

	Issuance Date	Maturity Date	Tranche Number	Secured/ Unsecured	Unit	Par Value	2020 (Thousand Baht)	2019 (Thousand Baht)
,	February 24, 2015	February 24, 2020	1 st	Secured	35	USD 1,000,000	<u>-</u>	1,139,600
. 2	March 12, 2015	March 12, 2020	2 <sup>nd</sup>	Unsecured	1,000,000	Baht 1,000	-	1,000,000
2	September 30, 2015	September 30, 2020	2 <sup>nd</sup>	Unsecured	500,000	Baht 1,000	-	500,000
3	February 25, 2016	February 25, 2021	2 <sup>nd</sup>	Unsecured	2,000,000	Baht 1,000	2,000,000	2,000,000
4	September 15, 2016	September 15, 2023	2 <sup>nd</sup>	Unsecured	1,000,000	Baht 1,000	1,000,000	1,000,000
5	March 30, 2017	March 30, 2022	1 <sup>st</sup>	Unsecured	1,500,000	Baht 1,000	1,500,000	1,500,000
6	June 7, 2017	June 7, 2024	1 <sup>st</sup>	Unsecured	1,000,000	Baht 1,000	1,000,000	1,000,000
/	•	November 24, 2021	1 st	Unsecured	1,000,000	Baht 1,000	1,000,000	1,000,000
8	November 24, 2017	April 27, 2021	1 st	Unsecured	1,000,000	Baht 1,000	1,000,000	1,000,000
9	April 27, 2018	October 22, 2020	1 <sup>st</sup>	Unsecured	1,500,000	Baht 1,000	-	1,500,000
10	October 22, 2018	January 28, 2022	1 st	Unsecured	1,500,000	Baht 1,000	1,500,000	1,500,000
11	April 29, 2019	July 22, 2022	1 <sup>st</sup>	Unsecured	1,000,000	Baht 1,000	1,000,000	1,000,000
12	July 26, 2019	January 24, 2024	1 st	Unsecured	1,500,000	Baht 1,000	1,500,000	-
13	January 24, 2020	January 24, 2024	1	Chibodarda	2,200,000	,	11,500,000	14,139,600
				Less Debenture	deferred issuar	nce cost	(5,960)	(10,635)
				Less Debendare	actorred issuar	ico cost	11,494,040	14,128,965
				Less Current por	tion of debent	ures	(3,999,350)	(4,137,460)
				Debentures - net		uics	7,494,690	9,991,505

As at December 31, 2020 and 2019, debentures bear interest at rates ranging from 1.79%-3.37% per annum and 1.99% - 4.10% per annum, respectively.

# 15. OTHER PAYABLES

Other payables as at December 31, 2020 and 2019 are as follows:

	Unit: Thousand Baht	
	2020	2019
Interest and guarantee fees payables		
- Related parties	15,838	28,328
- Other financial institutions	99,843	133,419
Other payables	62,548	64,733
Withholding tax payable	20,902	20,115
Accrued expenses and others	324,442	366,529
Total	523,573	613,124

#### 16. LEASE LIABILITIES

Lease liabilities as at December 31, 2020 consisted of the following:

	Unit: Thousand Baht
	2020
Maturity analysis:	
Year 1	88,506
Year 2	45,631
Year 3	55,775
Year 4	3,684
Year 5	24,038
Total	217,634
Analyzed as:	
Non-current	88,506
Current	129,128
Total	217,634

# 17. PROVISIONS FOR EMPLOYEE BENEFITS

The Company has retirement benefits plan in accordance with Labour Protection Act., which is the unfunded defined benefits plan.

Expense recognized in the statement of profit or loss and other comprehensive income for the years ended December 31, 2020 and 2019 are as follows:

	Unit: Thousand Baht	
	2020	2019
Current service cost	16,450	12,125
Past service cost	-	30,953
Interest on obligation	3,155	4,531
Total	19,605	47,609

Movements in the present value of the obligation under defined benefits plan for the years ended December 31, 2020 and 2019 are as follows:

	Unit: Thousand Baht	
	2020	2019
Defined benefits obligation brought forward	186,423	99,406
Current service cost	16,450	12,125
Past service cost	-	30,953
Interest on obligation	3,155	4,531
(Gain) loss on remeasurements of defined benefits plan		
- from change in financial assumption	(1,746)	38,877
- from experience adjustment	7,391	1,741
Paid to employee	(2,079)	(1,210)
Defined benefits obligation carried forward	209,594	186,423

The Labor Protection Act (No. 7) B.E. 2562 has been announced in the Royal Gazette on April 5, 2019, which will be effective after 30 days from the date announced in Royal Gazette. This Labor Protection Act stipulates additional legal severance pay rates for employees who have worked for an uninterrupted period of twenty years or more. Such employees are entitled to receive compensation of not less than 400 days at the employees' latest wage rate. This change is considered an amendment to post-employment benefits plan. The Company have recorded the effect of such plan amendment and already recognized past service cost as an expense of Baht 30.95 million in the statement of profit or loss and other comprehensive income for the year ended December 31, 2019.

The principal assumptions used for the purpose of the actuarial valuations for calculation of defined benefits obligation as at December 31, 2020 and 2019 are as follows:

	2020	2019
Personnel turnover rate	0% - 22.92%, p.a.	0% - 22.92%, p.a.
	Subject to the range of	Subject to the range of
	age of employees	age of employees
Discount rate	1.80%, p.a	1.75%, p.a
Increase in expected rate of salary	4.00%, p.a	4.00%, p.a

Significant actuarial assumptions for the determination of the defined benefits obligation are expected salary incremental rate and discount rate. The sensitivity analyses below have been determined based on reasonably possible changes of the respective assumption occurring, while holding all other assumptions constant which reflects increasing (decreasing) in the obligation if the assumptions change by 1% as at December 31, 2020 and 2019 are as follows:

	Unit: Thousand Baht	
	2020	2019
Salary incremental rates - 1% increase	21,118	19,372
Salary incremental rates - 1% decrease	(15,582)	(14,016)
Discount rate - 1% increase	(15,474)	(14,154)
Discount rate - 1% decrease	20,562	19,222

The sensitivity analysis presented above may not be representative of the actual change in the defined benefits obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the Projected Unit Credit Method at the end of the report period, which is the same as that applied in calculating the post-employment benefit obligations liability recognized in the statement of financial position.

# 18. DECOMMISSIONING OBLIGATION FOR LEASEHOLD IMPROVEMENTS

Decommissioning obligation for leasehold improvements as at December 31, 2020 and 2019 are as follows:

	Unit : Thousand Baht	
	2020	2019
Beginning balance	64,107	64,496
Provision made	698	727
Paid for restoration cost of leasehold improvements	(826)	(873)
Provision reversed	(512)	(243)
	63,467	64,107
Less Current portion of Decommissioning obligations for		
leasehold improvement	(29,530)	(176)
Total	33,937	63,931

#### 19. DERIVATIVE FINANCIAL INSTRUMENTS

Derivative financial instruments as at December 31, 2020 were as follows:

Unit: Thousand Baht

Derivative financial liabilities	
Foreign currency forward contracts	67,178
Interest rate swaps	137,854
Total	205,032

Further details of derivative financial instruments are provided in Note 14.

#### 20. CAPITAL MANAGEMENT

The Company's objective in managing capital is to safeguard the Company's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders.

The Company has been granted the license to operate as a non-financial institution that provides personal loans from the Minister of Finance, of which the Company must have authorized share capital of at least Baht 50.00 million.

#### 21. LEGAL RESERVE

Section 116 of the Public Companies Act B.E.2535 requires that a public company shall allocate not less than 5% of its annual net profit, less accumulated losses brought forward (if any), to a reserve account ("legal reserve"), until this account reaches an amount not less than 10% of the registered authorized capital. The legal reserve is not available for dividend distribution.

As at December 31, 2020 and 2019, the Company's legal reserve has reached 10% of its registered share capital

#### 22. SEGMENT INFORMATION

The Company's operations are consumer finance business representing personal loans and installment loans as integrated and complementary activities that constitute one line of business. Consequently, management considers that it has only one business segment. Moreover, the Company operates in the domestic market; consequently, management determines that it has only one geographical segment.

#### 23. OTHER INCOME

Other income for the years ended December 31, 2020 and 2019 are as follows:

	Unit : Thousand Baht	
	2020	2019
Recovery of bad debts	1,318,379	1,187,707
Others	117,122_	117,355
Total	1,435,501	1,305,062

#### 24. EXPENSES BY NATURE

Net profit for the years ended December 31, 2020 and 2019 have been derived after deducting the following significant expenses:

	Unit : Thousand Baht		
	2020	2019	
Personnel expenses	1,657,702	1,658,332	
Marketing expenses	214,126	235,858	
Commission expenses	260,199	213,666	
Depreciation and amortization expenses	338,572	119,004	
Rental expenses	33,711	292,100	
Special business tax and stamp duties	534,965	543,876	
Bad debts and doubtful accounts expenses	- -	4,253,263	
Expected credit losses	4,542,957	-	
Others	786,655	751,812	
Total	8,368,887	8,067,911	

#### 25. PROVIDENT FUND

The Company has set up a registered provident fund in accordance with the Provident Fund Act B.E. 2530. All employees are members of the Provident Fund, which is managed by BBL Asset Management Company Limited. Under the Fund's regulations, employees contribute to the fund at the rate of 2% to 15% of their basic salary and the Company contributes to the fund at the rate of 2% to 7%.

The Company's contributions which were charged to the statement of profit or loss and other comprehensive income for the years ended December 31, 2020 and 2019 amounted to Baht 34.01 million and Baht 34.12 million, respectively.

# 26. FINANCE COSTS

Finance costs for the years ended December 31, 2020 and 2019 are as follows:

	Unit: Thousand Baht		
	2020	2019	
Interest expense			
- Related parties	98,383	161,071	
- Other financial institutions	460,820	631,985	
Guarantee fee	85	921	
Loss on exchange rate	215,118	-	
Gain on measuring derivatives	(147,983)	-	
Others	21,230	23,756	
Total	647,653	817,733	

#### 27. INCOME TAX EXPENSE

Tax expense for the years ended December 31, 2020 and 2019 are as follows:

	Unit: Thousand Baht		
	2020	2019	
Current tax expense	1,450,111	1,387,251	
Current year	1,450,111	1,387,251	
Deferred tax expense		(m. 1.00)	
Movements in temporary differences	(162,330)	(71,170)	
	(162,330)	(71,170)	
Total	1,287,781	1,316,081	

Reconciliations of effective tax rates for the years ended December 31, 2020 and 2019 are as follows:

			Unit: The	ousand Baht
	Tax Rate	2020	Tax Rate	2019
	(%)		(%)	
Accounting profit before tax expense		6,085,570		6,550,403
Tax expense at domestic tax rate	20.0	1,217,114	20.0	1,310,081
Tax effect of non-deductable expenses		232,997		77,170
Tax expense per income tax return		1,450,111		1,387,251
Adjustment for deferred tax relating to the origination				
and reversal of temporary differences		(162,330)		(71,170)
Tax expense	21.2	1,287,781	20.1	1,316,081

#### 28. DIVIDEND PAID

- 28.1 At the Annual General Meeting of the Shareholders of the Company held on April 25, 2019, the shareholders approved the appropriation of dividends of Baht 2.37 per share, amounting to Baht 1,422.00 million. The dividends were paid to the shareholders on May 8, 2019.
- 28.2 At the Annual General Meeting of the Shareholders of the Company held on April 23, 2020, the shareholders approved the appropriation of dividends of Baht 2.61 per share, amounting to Baht 1,566.00 million. The dividends were paid to the shareholders on May 22, 2020.

#### 29. FINANCIAL INSTRUMENTS

Financial risk management policies

The Company's monitors and manages the financial risks relating to the operations of the Company through internal risk reports which analyses exposures by degree and magnitude of risks. These risks include market risk (including currency risk and interest rate risk), credit risk and liquidity risk.

The Company seeks to minimize the effects of these risks by using derivative financial instruments to fully hedge these risk exposures. The use of financial derivatives is governed by the Company's Financial Management Policy approved by the Board of Directors. The Company does not enter into or trade financial instruments, including derivative financial instruments, for speculative purposes.

## Capital management

The Board of Directors' policy is to maintain a strong capital base to maintain credit confidence of all stakeholders and to sustain future development of the business. The Board monitors the return on capital, which the Company defines as result from operating activities divided by total equity, and also monitors the level of dividends to ordinary shareholders.

#### 29.1 Credit risk

Credit risk is the potential financial loss resulting from the failure of a customer or counterparty to settle its financial and contractual obligations to the Company as and when they fall due. Management has a credit policy in place and exposure to credit risk is monitored by setting up a credit approval procedure, which requires credit officers to verify information provided by applicants and vendors.

The carrying amount of the assets recorded in the statement of financial position, net of allowance expected credit loss, represents the Company's maximum exposure to credit risk.

# The maximum exposure to credit risk

The table below shows the maximum exposure to credit risk for recognized and unrecognized financial instruments. The maximum exposure is shown gross carrying amounts before both the effect of mitigation through use of master netting and collateral arrangements. For financial assets recognized on the statement of financial position, the maximum exposure to credit risk equals their gross carrying amounts before deducting allowance for expected credit loss.

As at December 31, 2020, the maximum exposures to credit risk are as follows:

Loan receivables	57,796,122
Unused credit limit	46,957,129
Total maximum exposure to credit risk	104,753,251

Unit: Thousand Baht

### Credit quality analysis

Credit risk refers to the risk that a customer or a counterparty will default on its contractual obligations resulting in a financial loss to the Company. The Company has adopted the policy to prevent this risk by performing credit analysis from customers' information and follow-up on customer status consistently.

The table below shows the credit quality of financial assets exposed to credit risk. The amounts presented for financial assets are gross carrying amount (before deducting allowance for expected credit loss) and loan commitments.

Explanation of 12-month expected credit loss, lifetime expected credit loss - not credit impaired, and lifetime expected credit loss-credit impaired are included in Note 3.3.1 to the financial statements.

Unit:	Thousand	Baht
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	December 31, 2020				
	Performing (Stage 1)	Under- Performing (Stage 2)	Non- Performing (Stage 3)	Total	
Loan receivables					
Not yet due	53,460,753	494,959	102,995	54,058,707	
Overdue 1 - 90 days	767,589	905,051	86,482	1,759,122	
More than 90 days	-		1,978,293	1,978,293	
Total	54,228,342	1,400,010	2,167,770	57,796,122	
Less Allowance for expected credit loss	(2,626,365)	(781,956)	(1,844,477)	(5,252,798)	
Net book value	51,601,977	618,054	323,293	52,543,324	

#### 29.2 Liquidity risk

Ultimate responsibility for liquidity risk management rests with the Board of Directors, which has established an appropriate liquidity risk management framework for management of the Company's short, medium and long-term funding and liquidity management requirements. The Company manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching appropriately the maturity profiles of financial assets and liabilities.

As at December 31, 2020, the Company's financial assets and liabilities are classified by remaining maturity as follows:

Unit: Thousand Baht

			20	20		
_	At call	Up to 1 year	1 - 5 years	Over 5 years	No maturity	Total
Financial assets			-			
Cash and cash equivalents	436,455	-	-	-	-	436,455
Loan receivables	-	52,493,906	49,418			52,543,324
Total financial assets	436,455	52,493,906	49,418	-	-	52,979,779
Financial liabilities						
Short-term borrowings						
from financial institutions	1,540,000	3,108,588	-	-	-	4,648,588
Long-term borrowings						
from financial institutions	•	3,206,137	5,284,094		•	8,490,231
Debentures	-	3,999,350	7,494,690	-		11,494,040
Derivatives liabilities	-	90,696	114,336			205,032
Total financial liabilities	1,540,000	10,404,771	12,893,120	-	<u> </u>	24,837,891

#### 29.3 Market risk

The Company's activities expose it primarily to the financial risks of changes in foreign currency exchange rates and interest rates (see below). The Company enters into a variety of derivative financial instruments to manage its exposure to interest rate and foreign currency risk.

#### 29.3.1 Interest rate risk

Interest rate risk is the risk that future movements in market interest rates will affect the results of the Company's operations and its cash flows. The Company is primarily exposed to interest rate risk from its borrowing. The Company mitigates this risk by using derivative financial instruments principally interest rate swap to manage exposure to fluctuations in interest rates (see Note 14).

# 29.3.2 Foreign currency risk

The Company is exposed to foreign currency risk relating to loans which are denominated in foreign currencies. The Company primarily utilizes cross currency swap contracts with the same maturities as the loan agreements to hedge such financial liabilities denominated in foreign currencies (see Note 14).

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# 29.4 Classes and categories of financial instruments

	Unit: Thousand Bant				
December 31, 2020			Carrying value		
	Financia	l assets	Financia	ıl liabilities	Total
	FVTPL - mandatorily measured	Amortized cost	FVTPL - mandatorily measured	Amortized cost	
Cash and cash equivalents	-	436,455	•	-	436,455
Loan receivables	-	52,543,324	-	-	52,543,324
Short-term borrowings from					
financial institutions	-	-	-	4,648,588	4,648,588
Trade payables	-	-	-	5,368	5,368
Other payables	-	-	-	523,573	523,573
Long-term borrowings from					
financial institutions	-	-	-	8,490,231	8,490,231
Debentures	-	-	-	11,494,040	11,494,040
Derivatives	-	-	205,032	-	205,032

#### 29.5 Fair values

The fair value disclosures of financial instruments, considerable judgment is necessarily required in estimation of fair value. Accordingly, the estimated fair value presented herein is not necessarily indicative of the amount that could be realized in a current market exchange. The use of different market assumptions and/or estimation methodologies may have a material effect on the estimated fair value. The following methods and assumptions were used by the Company in estimating fair values of financial instruments.

The fair values of short-term borrowings are considered to approximate the amount disclosed in the statement of financial position because their maturities on demand within one year.

Fair value of assets and liabilities and their fair value hierarchy level classification are summarized as follows:

		ember 31, 20	Fair value	As at Dec		Fair value	Unit : Thousand Baht Valuation Technique
•	Carrying Amount	Fair Value	hierarchy	Carrying Amount	Fair Value	hierarchy	
<u>Financial assets</u> Loan receivables	52,543,324	75,618,710	3	53,600,532	78,059,757		Discounting expected future cash flows of the potentially recoverable principal and interest by the risk-free rate.
Derivative assets	•	-	2	-	. <del>-</del>	2	Over-the-counter quoted price
Financial liabilities Long-term borrowings from financial Institutions	8,490,231	8,520,874	3	9,666,588	9,589,131		Discounting expected future cash flows by over-the-counter interest rate as of the last working day of the reporting period.
Debentures	11,494,040	11,579,601	2	14,128,965	14,341,884	2	Discounting expected future cash flows by yield rates of the last working day of the reporting period as quoted by the Thai Bond Market Association or over the counter quoted price including transaction cost.
Derivative liabilities	205,032	205,032	2	-	432,247	2	Over-the-counter quoted price

# 30. COMMITMENTS WITH NON-RELATED PARTIES

Commitments with non-related parties as at December 31, 2020 and 2019 are as follows:

	Unit : Thousand Baht		
	2020	2019	
Capital commitments			
Software	4,798	-	
Furniture & fixture and equipment	59,004	1,983	
Total	63,802	1,983	
Non-cancellable operating lease commitments			
Within one year	12,742	209,519	
After one year but within five years	544	102,671	
Total	13,286	312,190	

The Company entered into several lease agreements covering office premises, vehicles and computer equipment for periods from one to two years. In consideration thereof, the Company is committed to pay rental fee at various annual rental rates as specified in the agreements.

#### 31. RECLASSIFICATION

Certain reclassification has been made in the financial statements for the year ended December 31, 2019, to conform to the classification used in current period's financial statements. Such reclassification has no effect to previously reported net profit, total comprehensive income and shareholders' equity. The reclassifications is as follows:

		Unit:	Thousand Baht
Account	Previous presentation	Current presentation	Amount
Decommissioning obligations for leasehold improvement	Decommissioning obligations for leasehold improvement	Current portion of Decommissioning obligations for leasehold improvement	176

### 32. APPROVAL OF FINANCIAL STATEMENTS

These financial statements were approved for issuing by the Board of Directors of the Company on February 25, 2021.