

INVESTOR PRESENTATION
May 2018



Disclaimer



This presentation and the following discussion may contain "forward looking statements" by Inox Leisure Limited ("ILL" or "the Company") that are not historical in nature. These forward looking statements, which may include statements relating to future state of affairs, results of operations, financial condition, business prospects, plans and objectives, are based on the current beliefs, assumptions, expectations, estimates, and projections of the management of ILL about the business, industry and markets in which ILL operates.

These statements are not guarantees of future performance, and are subject to known and unknown risks, uncertainties, and other factors, some of which are beyond ILL's control and difficult to predict, that could cause actual results, performance or achievements to differ materially from those in the forward looking statements.

Such statements are not, and should not be construed, as a representation as to future performance or achievements of ILL. In particular, such statements should not be regarded as a projection of future performance of ILL. It should be noted that the actual performance or achievements of ILL may vary significantly from such statements.

Due to rounding-off, figures presented throughout this document may not add up precisely to the totals provided and percentages may not precisely reflect the rounded-off figures.

All financial figures, upto and including FY15 are as per IGAAP and for FY16 and thereafter are as per IND-AS. Revenues upto to FY15 are shown net of entertainment tax, to be consistent with the revenues under IND-AS for FY16 onwards

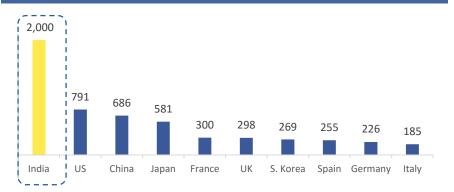




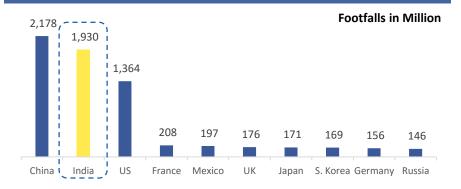
Strong Fundamentals & Huge Growth Potential



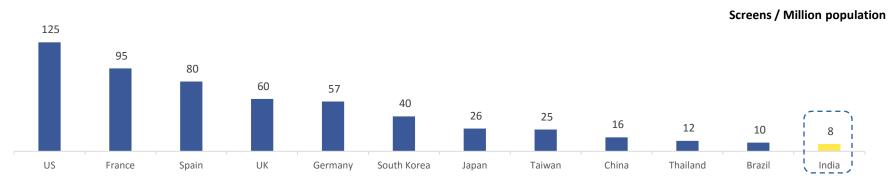




2nd Highest Number Of Theatre Footfalls in the World

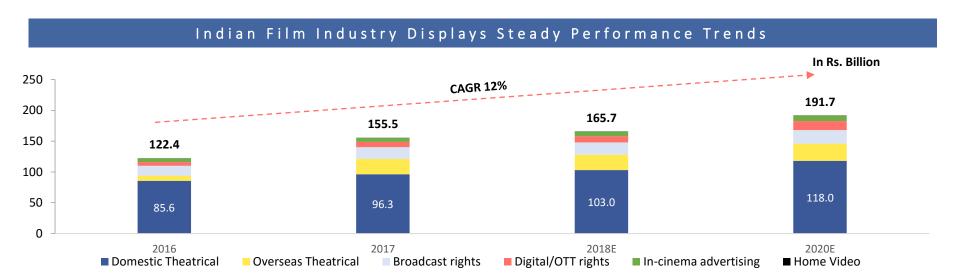


However, India's Screen Density is One of the Lowest

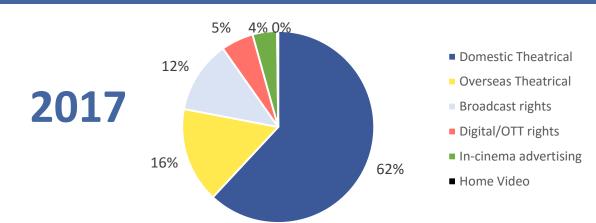


Steady Performance and Resilience



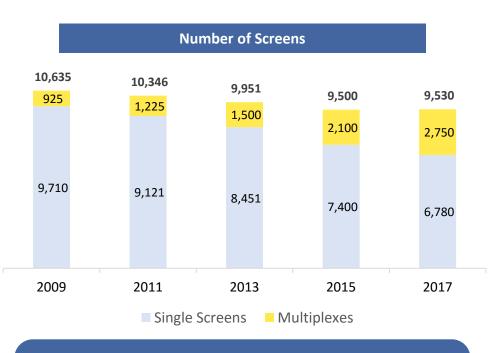


Domestic Theatricals Constitutes 62% Of Total Film Industry



Multiplexes Witnessing Rapid Growth





Multiplexes currently account for ~ 29% market share of the screens, however they account for ~50% of box office collections

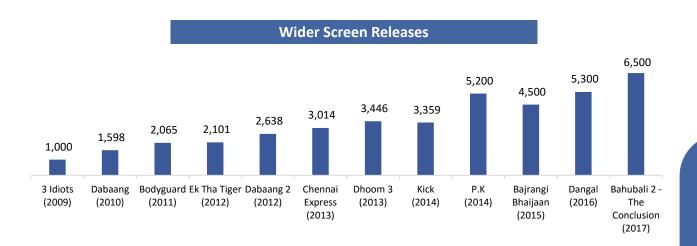
FACTORS DRIVING GROWTH IN MULTIPLEXES:

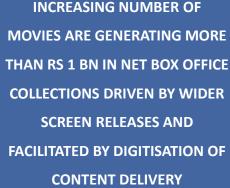
- Strong demographics, rising disposable incomes and discretionary spends.
- Superior location, destination and parking facilities.
- Multiple screens in one location offer a wider variety of content to the patrons.
- Different screen sizes provide programming flexibility. This results in higher occupancy ratios.
- State of art equipment (high quality video and audio), superior interiors, ambience and service.

Source: FICCI-EY Report 2018

Increasing Number Of INR 1bn + Movies







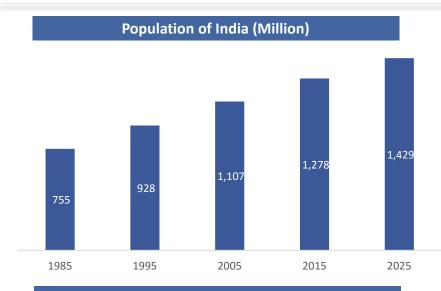
Higher Number Of INR 1 Bn + Movies



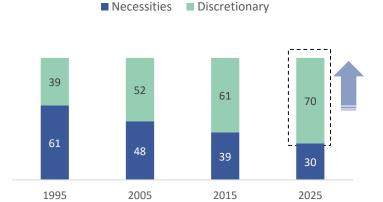
Source: Industry

India's Consumption Story

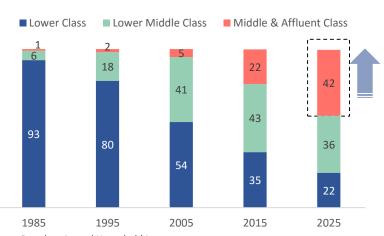




%Share of Average Annual Household Consumption



%Share of Population by Income Bracket



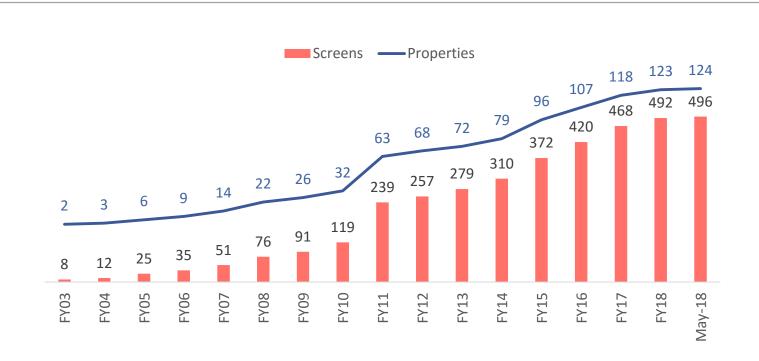
Based on Annual Household Income

- Lower Class: < Rs.90,000
- Lower Middle Class: Rs.90,000 to Rs.199,999
- Middle & Affluent Class: > Rs.200,000
- ➤ Target Audience (Middle & Affluent Class) is estimated to grow from ~280 million in 2015 to ~600 million in 2025
- As much as 70% of household income will be spent on discretionary spending in 2025



Track Record of Aggressive Expansion



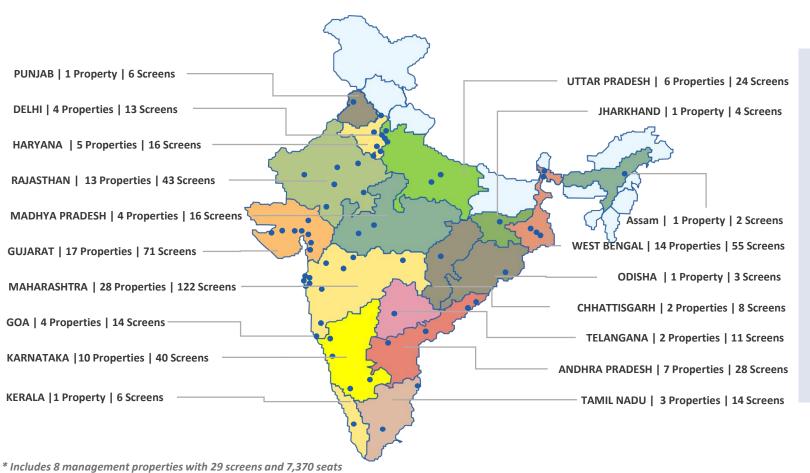


AVERAGE ADDITION OF 8 SCREENS EVERY QUARTER SINCE INCEPTION

Note: Includes Acquisition of 89 Cinemas in FY07, Fame in FY11 and Satyam in FY15



ONE OF THE LARGEST MULTIPLEX CHAIN OPERATOR IN INDIA



19

States

61

Cities

124

Properties

496

Screens

122,352

Seats

INOX brings its 7-star movie experience to Delhi Nehru Place





- Laser brilliance: Laser projection format with 300% enhanced picture quality. This is the first ever Laserplex in North India
- Dolby Atmos sound: Wholesome movie viewing experience with the best of surround sound with Dolby Atmos
- Volfoni 3D system: The Volfoni smart crystal diamond solutions, with the brightest 3D screens, bring movies to life like never before
- Exclusive theatres with plush ergonomic recliners: Plush ergonomic recliners crafted in Italian stitch-art leather, microadjustable headrests and touch-screen panel for controls
- Exclusive menu by Vicky Ratnani: An array of plated gourmet food specially curated by celebrity chef Vicky Ratnani
- Uniforms crafted by Arjun Khanna: The friendly and stylish staff provide impeccable service to guests in uniforms exclusively crafted by celebrity designer Arjun Khanna
- Butler-on-call: In-theatre guests enjoy dedicated service with a butler-on-call.



















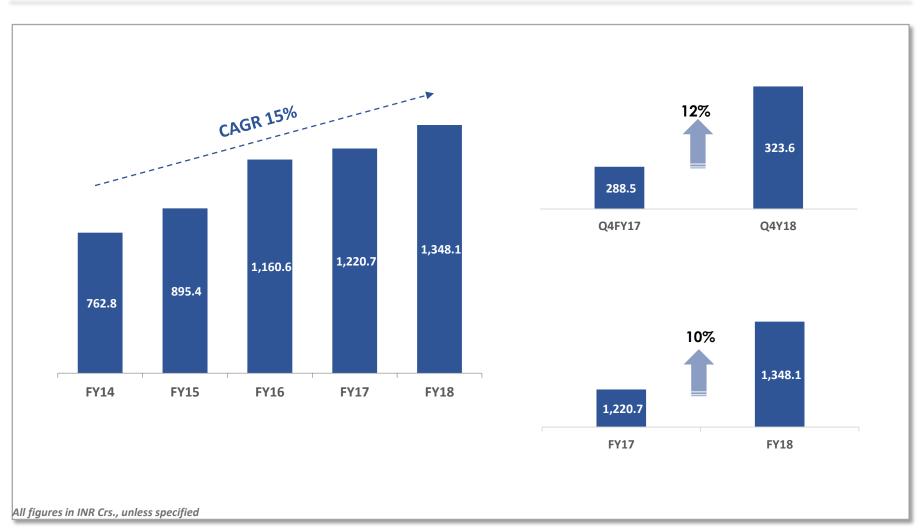






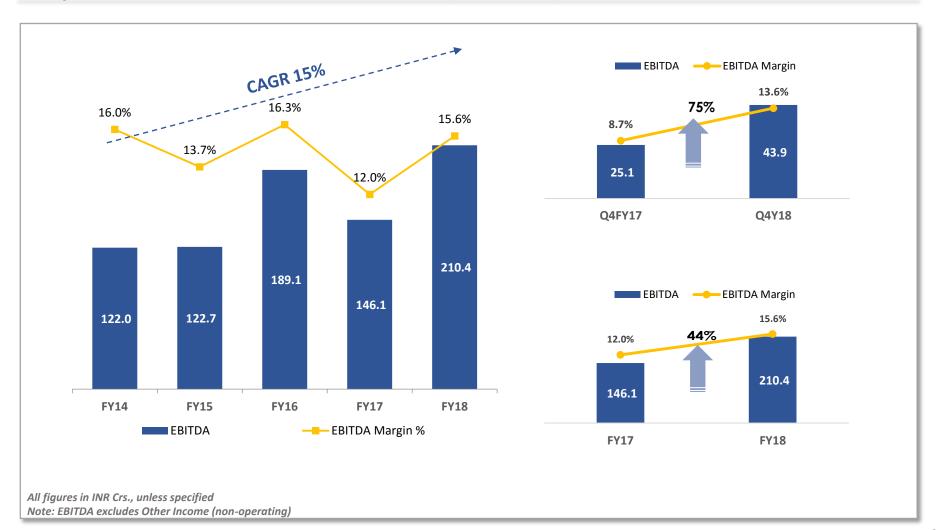
Revenue from Operations





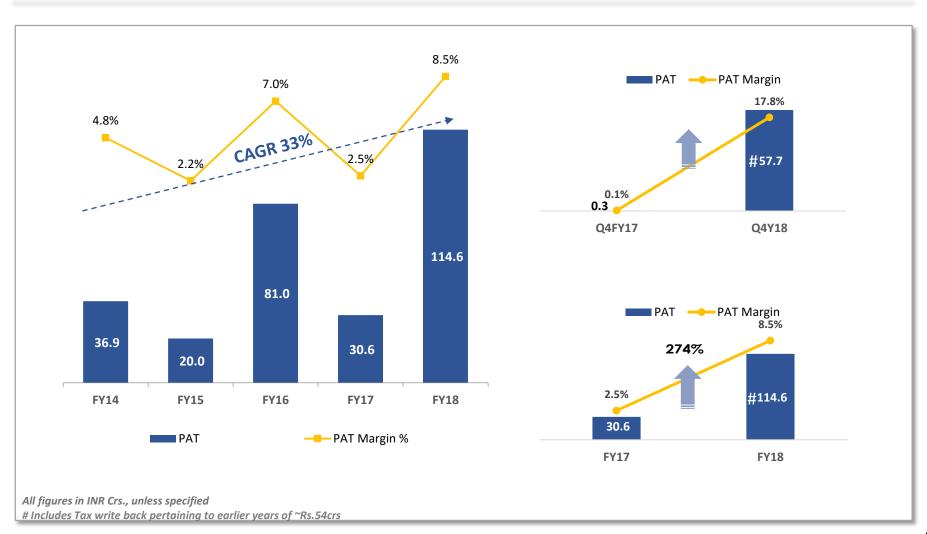
Earnings Before Interest, Tax, Depreciation and Amortization [EBITDA]





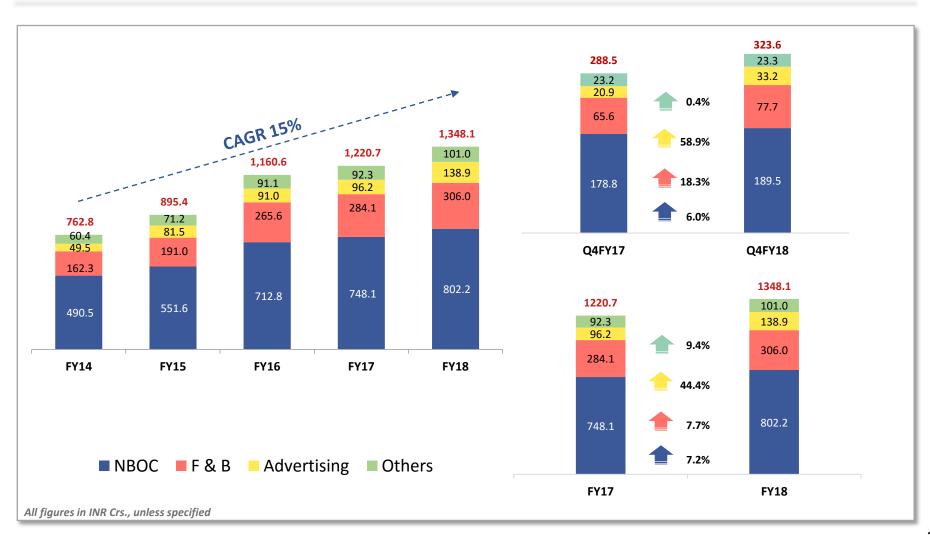
Profit after tax [PAT]





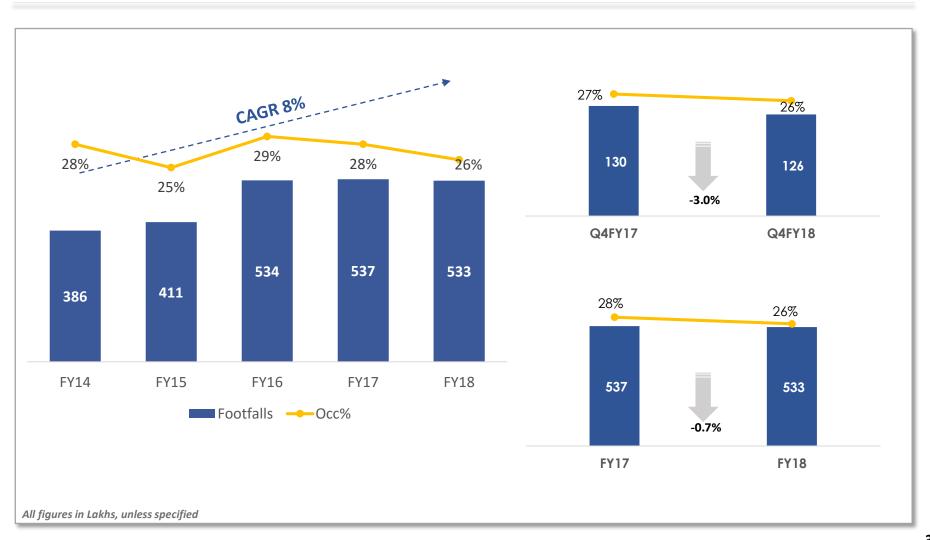
Revenues - Segment Breakup





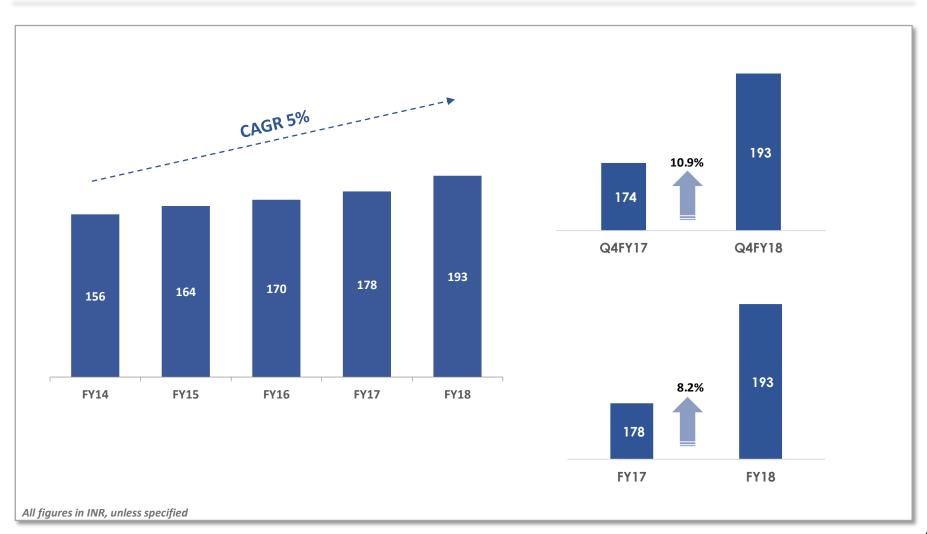
Footfalls and Occupancy Rate





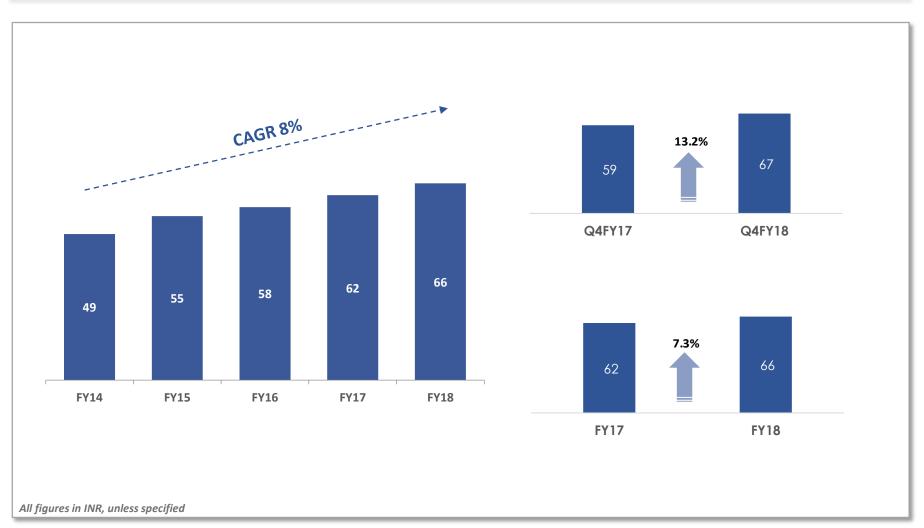
Average Ticket Price [ATP]





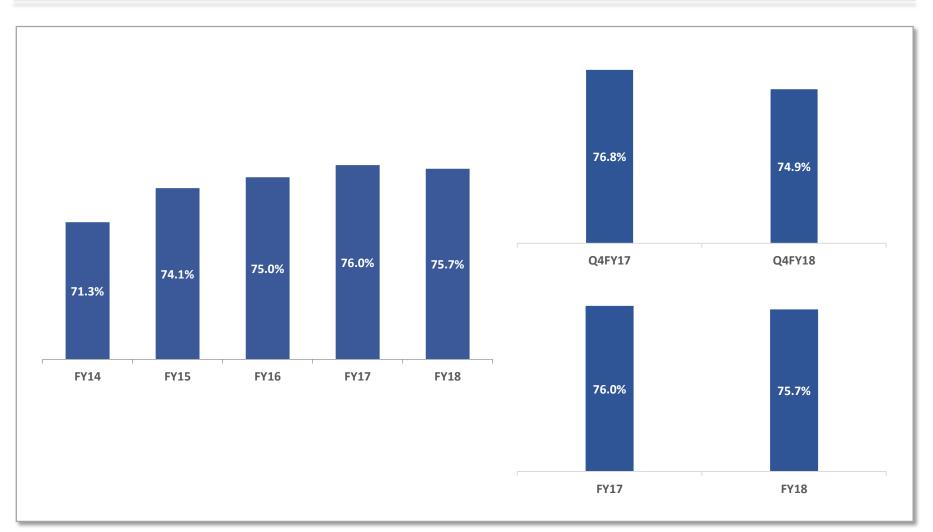
Spend Per Head [SPH]





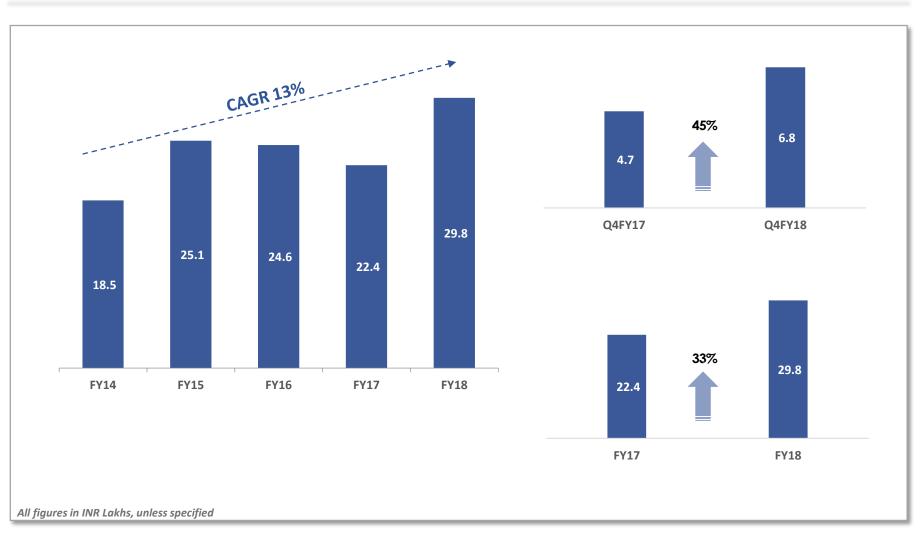
F&B Contribution%





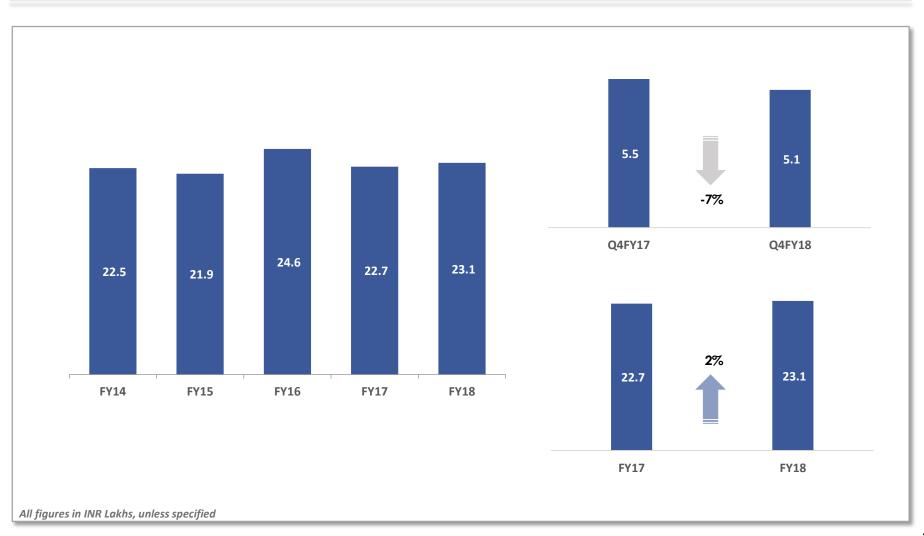
Advertisement Income per screen





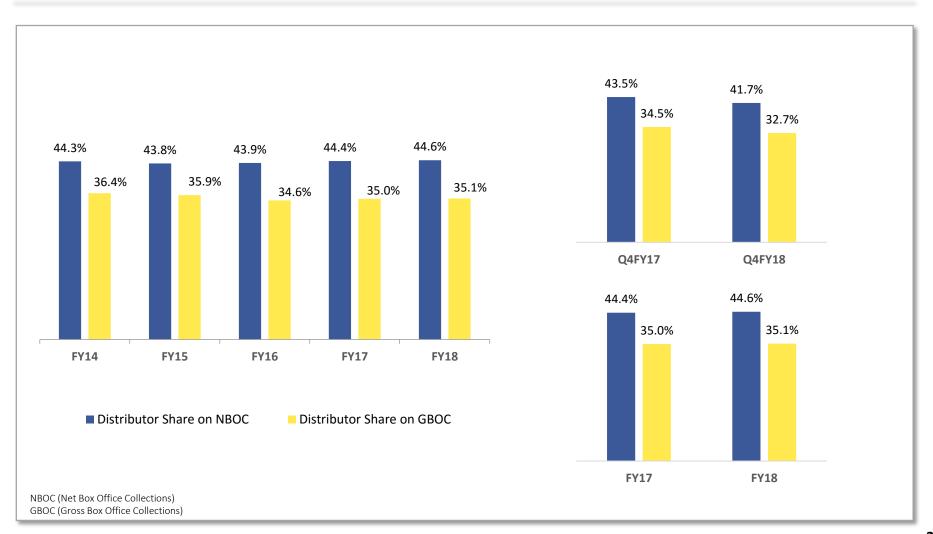
Other Operating Income Per Screen





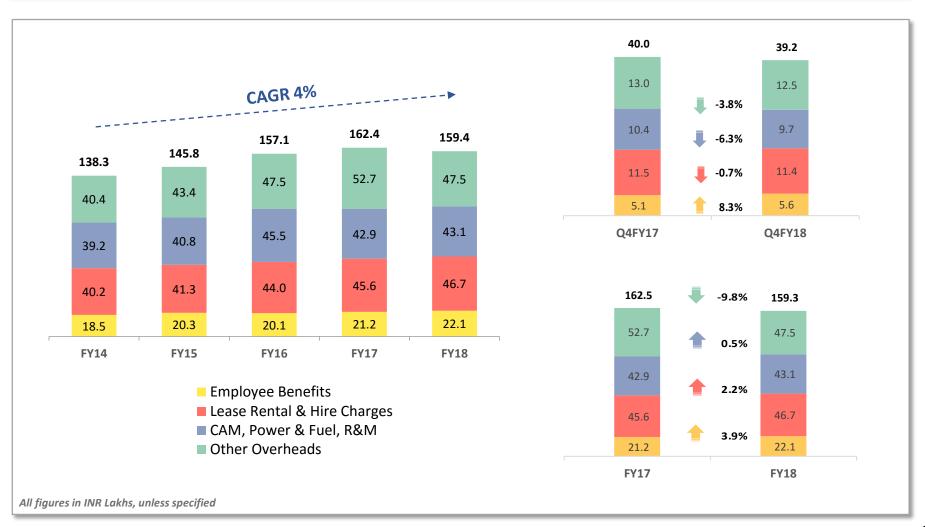
Film Distributor Share (%)





Other Overheads Per Operating Screen







Competitive Advantage

- Recognised And Trusted Corporate Group
- Well Diversified Presence Across India
- Strong New Screens Pipeline
- Strong Brand Partnerships
- Strong Balance Sheet
- State Of The Art Technology, Unmatched Service And Ambience

Recognised & Trusted Corporate Group





Listed Companies

Other Key Companies





INOX Wind Limited



INOX Leisure Limited



INOX Air Products
Private Limited



INOX India Private Limited



INOX Renewables Limited

- Largest producer of (by volume) Chloromethanes, refrigerants and Polytetrafluoroethylene in India.
- Pioneer of carbon credits in India
- Fully integrated player in the wind energy market
- State-of-the-art manufacturing plants near Ahmedabad (Gujarat), Una (Himachal Pradesh) and Barwani (Madhya Pradesh). Our Madhya Pradesh facility is one of the largest in Asia
- Ability to provide end-to-end turnkey solutions for wind farms

- One of the largest multiplex chains in India
- In the business of setting up, operating and managing a national chain of multiplexes under the brand name 'INOX'
- Present in 61 cities with 124 multiplexes and 496 screens

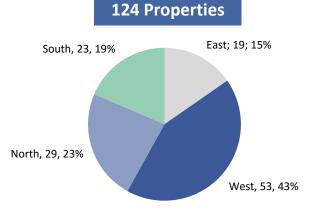
- 50:50 joint venture with Air Products Inc., USA
- Largest producer of industrial gases in India
- 40 plants spread throughout the country
- Largest producer of cryogenic liquid storage and transport tanks in India
- Offers comprehensive solutions in cryogenic storage, vaporization and distribution engineering
- Has operations in India, USA, Canada, Netherlands and Brazil
- Substantially exited wind farming business by selling 246 MW out of 269 MW of operational capacity

- 90 Year track record of consistent business growth
- USD \$3 Billion Inox Group diversified across 7 different businesses
- 10,000+ employees at 150+ business units across India
- Distribution network spread over 50+ countries

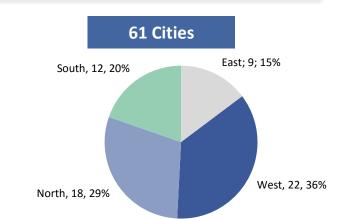
Well Diversified Presence Across India





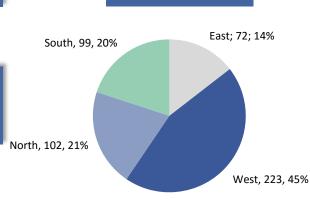


496 Screens

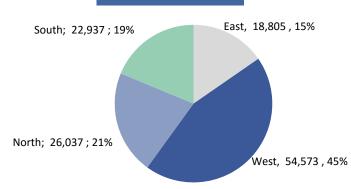


Access to Wide Variety of Regional Content

Lower Dependency on Hindi and English Content







Strong New Screens Pipeline



FY19 Pipeline						
Properties	Properties	Screens	Seats			
Mumbai Palm Beach (Opened 8th May'18)	1	4	779			
Pune (Existing)	-	2	428			
Zirakpur	1	4	1,000			
Gurgaon	1	3	621			
Bhubaneswar	1	3	612			
Kakinada	1	5	859			
Gwalior	1	6	1,009			
Bangalore	1	5	1,328			
Delhi	1	3	117			
Hyderabad	1	8	1,678			
Jaipur	1	7	723			
Mumbai (Existing)	-	2	98			
Jaipur	1	3	550			
Total	11	55	9,802			

	Properties	Screens	Seats
FY18	123	492	121,780
Adjustments**	-	-	(207)
FY19 Openings till date	1	4	779
Expected - May18 to Mar19	10	51	9,023
Expected Closure FY19	134	547	131,375
Additions Post FY19	108	662	119,427
Leading to	242	1,209	250,802

STRONG VISIBILITY FROM NEW SCREENS PIPELINE BACKED BY SIGNED AGREEMENTS

**Adjustments:

 ⁵⁴ seats reduced in Nashik due to renovation

 ¹⁵³ seats reduced in Bengaluru Garuda due to renovation

Strong Brand Partnerships



Automobiles

Media

Consumer Durables FMCG

BFSI

Ecommerce & Telecom

Others





















































€ Edelweiss



















































Colgate









SOMANY

(v) Joyalukkas







G

ALKEM







VISA

PRICICI PRUDENTIAL















Strong Balance Sheet



Particulars (INR Crs.)	Mar-18	Mar-17	Strong	Low Leverage
Share Capital	96.2	96.2	•	•
Other Equity	606.1	489.0	Balance Sheet	Net D/E: 0.40x
Interest in Inox Benefit Trust, at cost	(32.7)	(32.7)		
Total Shareholder funds	669.6	552.5	Treasury Stock in	124 INR Crs.
Non-Controlling Interest	0.01	0.01	•	124 IIVN CIS.
Total Equity	669.6	552.5	Inox Benefit Trust	As on 14th May 2018
Total Debt	291.9	317.0		
Other Non-Current Liabilities	88.9	96.0	Real Estate on	
Total Sources of Funds	1,050.4	965.5	110011 =000100 011	INR 350 Crs.
Fixed Assets	825.7	765.3	Balance Sheet	
Other Non-Current Assets	315.8	273.5		
Current Assets	116.5	81.8	Promoters Stake	48.7%
Cash & Cash Equivalents	26.9	23.5	Promoters Stake	40.7/0
Less: Current Liabilities	234.6	178.5		
Net Current Assets	(91.1)	(73.3)		
Total Assets	1,050.4	965.5		

Key Balance sheet Ratios Mar-18 Mar-17 **Net Debt : Equity** 0.40 0.53 Return on Equity (ROE) #18.8% 5.7% Return on Capital Employed (ROCE) 13.2% 7.3%

Potential To Grow Aggressively Without Any Stress On Balance Sheet

[•] ROE: PAT/Avg. Equity, ROCE: EBIT/Avg. Capital Employed (Capital Employed = Equity + Total Debt) #Includes Tax write back pertaining to earlier years of ~Rs.54 crs.

State of the Art Technology, Unmatched Service & Ambience IN



Focus On Strong Technology, Unmatched Service And Ambience

Focus On Technology

- ILL is the first multiplex chain to implement SAP HANA with all integrated functions
- Focus on ensuring transparency with regulatory agencies and distributors through daily performance analysis reports
- The Network Operations Centre (NOC) in Mumbai enables continuous monitoring, control and reporting of information on all digital systems across the country. Advertisers can track their advertisement screening at various multiplexes on real-time basis leading to improved transparency and higher advertising revenues for ILL
- ILL stands for the best in LUXURY, SERVICE and TECHNOLOGY and keeping this core in mind; INOX has tied up with IMAX for the best in cinema viewing experience for 10 screens.
- ILL has pioneered Laser projection across the country including India's first Laserplex

Focus on high quality video and audio:

- ILL operates high quality DCI Compliant 2K & 4K Digital Projection Systems across all the screens in India
- High-definition picture quality, strong 3D capabilities and high frame rate (HFR) (can go up to 60 fps)
- ILL has been one of the early adopters of Dolby ATMOS sound technology. Excellent acoustic systems and distortion free sound

Focus on service and ambience:

- Focus on providing world class ambience.
- ILL with its in-app F&B ordering and Qbuster service, is able to considerably reduce its queue size and transaction time
- Emphasis on safety, comfort and convenience

Content Pipeline – May 2018





102 Not Out

Release Date:

4th May 2018 **Cast:** Amitabh Bachchan, Rishi Kapoor

Director: Umesh Shukla Banner: Benchmark

Pictures, Treetop Entertainment, Sony

Pictures



Raazi

Release Date: 11th May 2018

Cast: Alia Bhatt, Vicky Kaushal Director: Meghna

Gulzar

Banner: Junglee Pictures, Dharma

Productions



Deadpool 2

Release Date:

18th May 2018

Cast: Ryan Reynolds

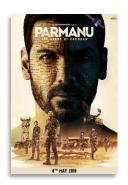
Director: David Leitch **Banner:** Donners'

Company, Kinberg Genre, Marvel

Entertainment,

Twentieth Century

Fox



Parmanu – The Story Of Pokhran

Release Date:

25th May 2018

Cast: John Abraham, Diana

Penty

Director: Abhishek Sharma

Banner: KriArj Entertainment, J A Entertainment, KYTA Productions, Zee Studios



Bhavesh Joshi Superhero

Release Date: 25th May 2018

Cast: Harshvardhan

Kapoor

Director: Vikramaditya

Motwane

Banner: Eros International, Phantom

Films



Solo: A Star Wars Story (3D IMAX)

Release Date:

25th May 2018 **Cast:** Emilia Clarke, Alden Ehrenreich **Director:** Ron

Director: Ro Howard

Banner: Getaway Films, Refex

Films, Refex Entertainment

Content Pipeline – June 2018





Veere Di Wedding

Release Date: 1st June 2018 Cast: Kareena Kapoor, Sonam Kapoor Director: Shashanka

Ghosh

Banner: Anil Kapoor Films Company, Balaji Telefilms Ltd



Jurrasic World – Fallen Kingdom (3D IMAX)

Release Date: 8th June 2018 Cast: Bryce Dallas Howard, Chris Pratt Director: J.A. Bayona Banner: Amblin, Apaches, Legendary Entertainment, Perfect World Pictures, Universal Pictures



Kaala

Release Date: 15th June 2018

Cast: Rajinikanth, Huma

Qureshi

Director: P.A. Ranjith **Banner:** Wunderbar

Films



Race 3

Release Date:

15th June 2018 **Cast:** Salman Khan,

Jacqueline Fernandez **Director:** Remo

Dsouza

Banner: Tips Music Films, Salman Khan

Films



The Incredibles 2 (3D IMAX)

Release Date:

15th June 2018 **Cast:** Samuel L. Jackson, Sophia Bush, Holly Hunter

Director: Brad Bird **Banner:** Pixar

Animation, Walt Disney

Pictures



Sanju

Release Date:

29th June 2018 **Cast:** Ranbir Kapoor **Director:** Rajkumar

Hirani

Banner: Vidhu Vinod Chopra Productions, Rajkumar Hirani Films

Content Pipeline – July 2018





Antman And The Wasp (3D IMAX)

Release Date:

6th July 2018

Cast: Hannah John-Kamen, Evangeline Lilly, Michelle Pfeiffer Director: Peyton Reed Banner: Marvel

Studios



Laila Majnu

Release Date:

6th July 2018 **Director:** Sajid Ali

Banner: Balaji Motion

Pictures



Skyscraper

Release Date:

13th July 2018

Cast: Dwayne Johnson,

Pablo Schreiber

Director: Rawson Marshall

Thurber

Banner: Legendary Entertainment, Flynn Picture Company, Seven Bucks Productions



Dhadak

Release Date:

20th July 2018

Cast: Janhvi Kapoor, Ishaan Khatter

Director: Shashank

Khaitan

Banner: Dharma Productions

Zee Studios

Saheb Biwi Aur Gangster 3

Release Date:

27th July 2018

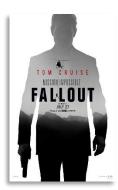
Cast: Sanjay Dutt, Chitrangda Singh

Director: Tigmanshu

Dhulia

Banner: Wave Cinemas,

Tigmanshu Dhulia Films



Mission: Impossible - Fallout (IMAX)

Release Date:

27th July 2018

Cast: Rebecca Ferguson, Tom

Cruise

Director: Christopher McQuarrie

Banner: Bad Robot,

Dannier. Dau NUUUL,

Paramount Pictures, Skydance Media, TC Productions

Content Pipeline – August 2018



Sandip Aur Pinky Faraar

Release Date:

3rd August 2018 **Cast:** Arjun Kapoor, Parineeti Chopra **Director:** Dibakar

Banerjee

Banner: Yash Raj Films



Manikarnika – The Queen Of Jhansi

Release Date:

3rd August 2018

Cast: Kangana Ranaut, Suresh Oberoi Director: Krish

Banner: Zee Studios, Kairos Kontent Studios



The MEG (3D IMAX)

Release Date:

10th August 2018

Cast: Ruby Rose, Jason

Statham

Director: Jon Turteltaub

Banner: Apelles,

Flagship Entertainment Group, Gravity Pictures,

Maeday Productions

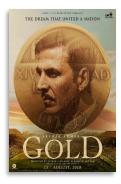
Satyameva Jayate

Release Date:

15th August 2018 **Cast:** John Abraham, Manoj Bajpayee, Aisha

Sharma

Director: Milap Zaveri Banner: T-Series Super Cassettes Industries Ltd., Emmay Entertainment Pvt. Ltd



GOLD

Release Date:

15th August 2018

Cast: Akshay Kumar,

Mouni Roy

Director: Reema Kagti

Banner: Excel Entertainment

Happy Phirr Bhag Jayegi

Release Date:

24th August 2018 **Cast:** Diana Penty,

Sonakshi Sinha, **Director:** Mudassar

Aziz

Banner: Eros International

CR2 Nariman Point, Mumbai Annexure LIVE the MOVIE

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Per Screen Economics



Per Screen Economics: (INR Lakhs)	
Revenue from Operations:	323.0
Net Box Office Revenue (NBOC)	192.3
Food & Beverages (Net)	77.8
Advertising Income	29.8
Other Revenues	23.1
Total Operating Cost:	258.1
Distributors Share	87.2
Food & Beverages Cost	20.4
Lease Rental & Hire Charges	46.7
CAM, Power & Fuel, R&M	43.1
Employee Benefits Expense (excluding corporate overheads)	12.4
Other Overheads	48.3
EBITDA	64.9
Depreciation	19.2
EBIT	45.7
Gross Capex	250.0
Working Capital	0.0
Capital Employed	250.0

Assumptions	
Seats per screen	248
Shows per day	5.15
Occupancy (%)	28%
Footfalls	127,530
ATP (Rs)	193
SPH (Rs)	66
GST on Ticket Sales (On Net)	28%
GST on F&B (On Net)	5%
Distributors Share	45%
Food & Beverage Cost	26%

EBITDA Margin %	20.1%
ROCE %	18.3%

Shareholding Structure





As on 14th May 2018
9.6
10.0
285.4
326/213.30
2,752.42

Source: BSE

% Shareholdi	ng as of May'18
Promoter & Promoter Group, 48.70%	Public/Others, 11.18% INOX Benefit Trust, 4.51% DII, 17.37%

Key Institutional Investors – May 2018	% Holding
DSP Blackrock MF	7.0%
Reliance MF	4.0%
Aditya Birla Sunlife	3.3%
Kuwait Investment Authority Fund	3.0%
Morgan Stanley	2.8%
Goldman Sachs India Ltd.	2.6%
RAMS Equities Portfolio Fund	1.8%
Sundaram MF	1.7%
ICICI Prudential MF	1.1%

Source: Company Source: Company 51

Consolidated Profit & Loss Statement



Particulars (INR Crs.)	Q4 FY18	Q4 FY17	YoY %	Q3FY18	QoQ %	FY18	FY17	YoY %
Revenue from Operations	323.6	288.5	12.2%	325.9	-0.7%	1,348.1	1,220.7	10.4%
Exhibition Cost	81.3	79.8	1.9%	90.5	-10.1%	367.3	345.3	6.4%
Food & Beverages Cost	19.5	15.2	27.9%	17.7	10.1%	74.4	68.1	9.2%
Employee Benefits Expense	25.4	21.6	17.4%	24.7	3.0%	96.4	86.4	11.5%
Lease Rental & Hire Charges	52.1	48.4	7.7%	51.1	2.0%	203.8	185.8	9.7%
CAM, Power & Fuel, R&M	44.3	43.6	1.6%	43.8	1.1%	188.2	174.5	7.8%
Other Expenses	57.2	54.8	4.3%	51.8	10.3%	207.7	214.6	-3.2%
EBITDA	43.9	25.1	74.8%	46.3	-5.2%	210.4	146.1	44.1%
EBITDA Margin %	14%	9%	486 bps	14%	-65 bps	16%	12%	364 bps
Depreciation & Amortisation	21.9	21.6	1.5%	21.7	0.9%	86.7	84.1	3.1%
Impairment Loss on PP&E	1.8	1.3	41.2%	-		3.1	1.3	139.3%
Other Income	6.2	2.3	168.4%	3.0	107.9%	14.5	9.1	58.7%
Finance Cost	7.1	7.2	-0.9%	7.3	-2.2%	28.9	25.3	14.3%
Exceptional Items	8.5	-		-		8.5	-	
Share of Profit from Joint Ventures	(0.02)	0.0	-1609.7%	(0.02)	12.1%	(0.03)	0.1	-142.2%
PBT	10.7	(2.6)	-503.1%	20.3	-47.3%	97.6	44.6	118.8%
Current Tax	0.9	(2.3)	-140.4%	7.0	-86.8%	32.5	14.7	120.6%
Deferred Tax	5.8	0.9	536.0%	0.0	12854.6%	4.2	0.9	390.3%
Tax pertaining to earlier years	(53.7)	(1.6)	3287.5%	-		(53.7)	(1.6)	3287.5%
PAT	57.7	0.3	17042%	13.2	338%	114.6	30.6	274%
PAT Margin %	17.8%	0.1%	1771 bps	4.0%	1378 bps	8.5%	2.5%	599 bps
Earnings Per Share (EPS)	6.29	0.04	17060%	1.43	338%	12.49	3.33	274%

Consolidated Balance Sheet Statement



Equity & Liabilities (INR Crs.)	Mar-18	Mar-17
Equity:		
Equity Share Capital	96.2	96.2
Other Equity	606.1	489.0
Interest in Inox Benefit Trust, at cost	(32.7)	(32.7)
Equity attributable to owners of the company	669.6	552.5
Non-Controlling Interest	0.0	0.0
Total Equity	669.6	552.5
Non-current liabilities:		
Borrowings	252.4	291.9
Other Financial Liabilities	3.1	3.1
Provisions	10.1	10.0
Other Non-current Liabilities	75.7	82.9
Total of Non-Current Liabilities	341.3	388.0
Current Liabilities:		
Borrowings	-	-
Trade Payables	113.2	88.4
Other Financial Liabilities	105.7	64.8
Other Current Liabilities	38.2	36.0
Provisions	14.8	14.4
Current Tax Liabilities (Net)	2.1	0.0
Total of Current Liabilities	274.1	203.6
Total Equity & Liabilities	1,285.0	1,144.1

Assets (INR Crs.)	Mar-18	Mar-17
•	IVIAI-10	IVIAI-17
Non-Current Assets:	742.7	672.8
Property, Plant & Equipment		
Capital work-in-progress	53.9	62.6
Goodwill	17.5	17.5
Other Intangible Assets	11.5	12.4
Investments in Joint Ventures	-	0.1
Other Investments	1.2	1.2
Loans	74.2	69.0
Other Financial Assets	67.5	71.8
Deferred Tax Assets (Net)	81.1	48.3
Tax Assets (Net)	9.1	5.5
Other Non Current Assets	82.7	77.6
Total Non Current Assets	1,142	1,039
Current Assets:		
Inventories	9.4	9.1
Other Investments	12.4	10.7
Trade Receivables	76.1	46.6
Cash and Bank Balances	13.3	9.8
Bank Balances Other than above	1.7	3.4
Loans	5.9	4.4
Other Financial Assets	0.2	0.3
Other Current Assets	24.4	21.0
Total Current Assets	143.4	105.3
Total Assets	1,285.0	1,144.1



Thank You

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