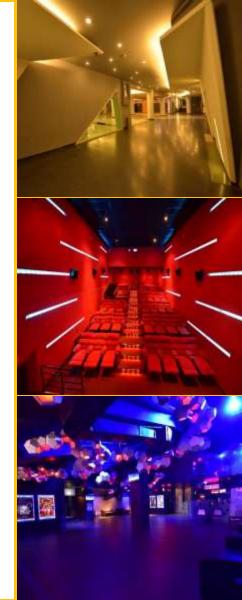


# **INOX LEISURE LIMITED**



INVESTOR PRESENTATION
NOVEMBER 2015



### **DISCLAIMER**



This presentation and the following discussion may contain "forward looking statements" by Inox Leisure Limited ("ILL" or "the Company") that are not historical in nature. These forward looking statements, which may include statements relating to future state of affairs, results of operations, financial condition, business prospects, plans and objectives, are based on the current beliefs, assumptions, expectations, estimates, and projections of the management of ILL about the business, industry and markets in which ILL operates.

These statements are not guarantees of future performance, and are subject to known and unknown risks, uncertainties, and other factors, some of which are beyond ILL's control and difficult to predict, that could cause actual results, performance or achievements to differ materially from those in the forward looking statements.

Such statements are not, and should not be construed, as a representation as to future performance or achievements of ILL. In particular, such statements should not be regarded as a projection of future performance of ILL. It should be noted that the actual performance or achievements of ILL may vary significantly from such statements.

# **DISCUSSION SUMMARY**



- INDUSTRY OVERVIEW
- COMPANY OVERVIEW
- COMPETITIVE ADVANTAGE AND OUTLOOK
- ANNEXURE
  - SHAREHOLDING STRUCTURE
  - □ KEY MANAGEMENT
  - PER SCREEN ECONOMICS
  - DETAILS ON OWNED PROPERTIES
  - DETAILED FINANCIALS



Note: Q2 FY16, H1 FY16 and FY15 figures are based on consolidated financials including Satyam Cineplexes Limited which became wholly owned subsidiary of the Company on 8th August 2014.



# **INDUSTRY OVERVIEW**

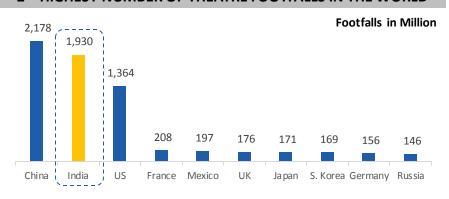


#### INDIAN FILM EXHIBITION INDUSTRY

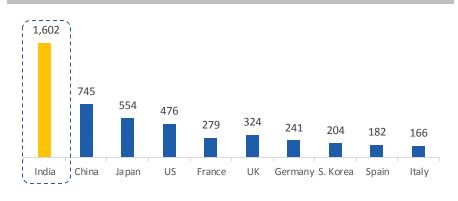




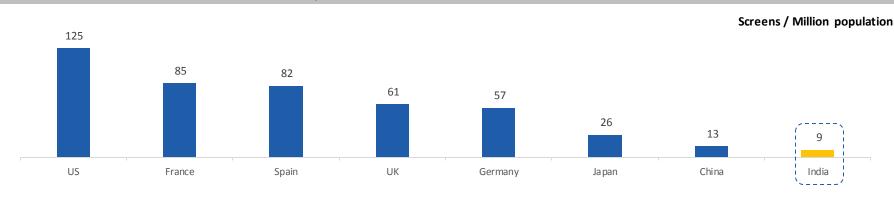
#### 2<sup>nd</sup> HIGHEST NUMBER OF THEATRE FOOTFALLS IN THE WORLD



#### HIGHEST NUMBER OF FILM RELEASES IN THE WORLD



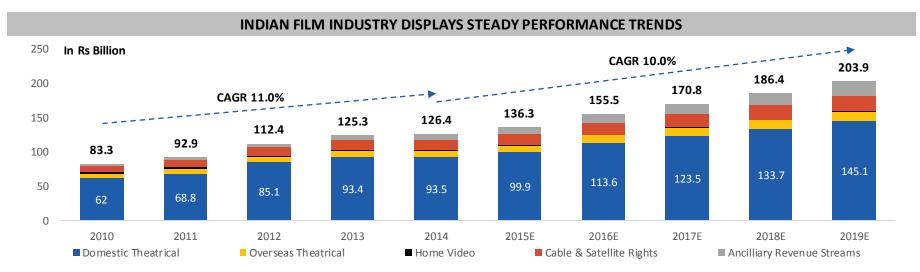
#### HOWEVER, INDIA'S SCREEN DENSITY IS ONE OF THE LOWEST

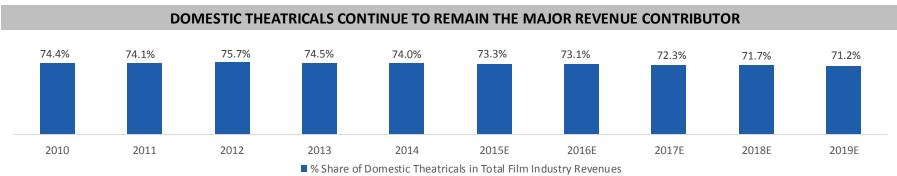


Source: CRISIL Report, FICCI Whitepaper on Screen Density in India

# INDIAN FILM EXHIBITION INDUSTRY STEADY PERFORMANCE AND RESILIENCE



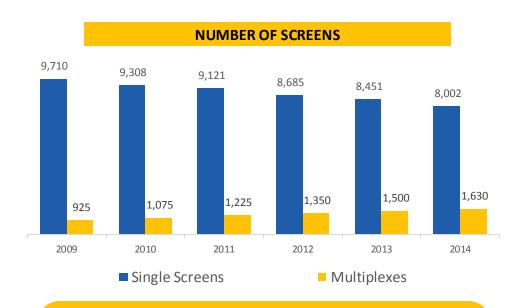




Source: FICCI-KPMG 2015 Report

# INDIAN FILM EXHIBITION INDUSTRY MULTIPLEXES WITNESSING RAPID GROWTH





Multiplexes currently account for
~ 16% market share of the screens,
however account for
more than 40% of box office collections

#### **FACTORS DRIVING GROWTH IN MULTIPLEXES:**

- Superior location, destination and parking facilities.
- State of art equipment (high quality video and audio), superior interiors, ambience and service.
- Multiple screens in one location offer a wider variety of content to the patrons.
   Further, different screen sizes provide programming flexibility. This results in higher occupancy ratios.
- Strong demographics, rising disposable incomes and discretionary spends.

Source: CRISIL Report

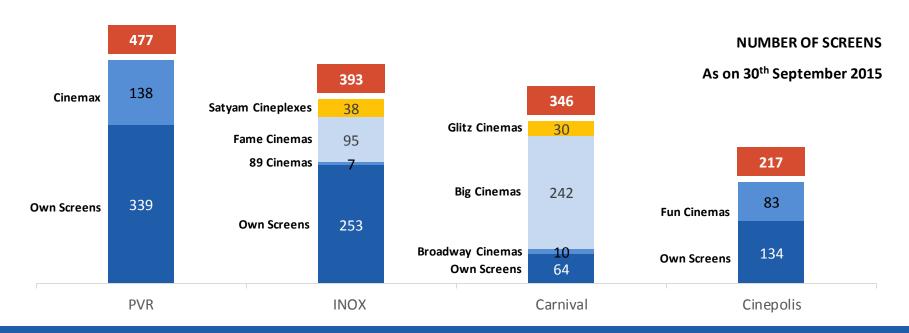
# INDIAN FILM EXHIBITION INDUSTRY MULTIPLEX INDUSTRY IS IN CONSOLIDATION PHASE



The Indian multiplex industry has undergone significant consolidation over last decade.

Industry leaders have grown not only through organic screen additions, but also through acquisition of smaller regional multiplex chains and single screen players.

As a result of this consolidation, the top four players account for ~70% of multiplex screens.



## **INDIAN FILM EXHIBITION INDUSTRY**

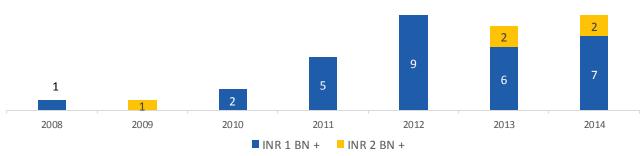
### **INCREASING NUMBER OF INR 1 BN + MOVIES**







#### **HIGHER NUMBER OF INR 1 BN + MOVIES**



INCREASING NUMBER OF
MOVIES ARE GENERATING
MORE THAN RS 1 BN IN
NET BOX OFFICE COLLECTIONS
DRIVEN BY
WIDER SCREEN RELEASES
AND
IMPROVING CONTENT QUALITY

Source: Industry





# COMPANY OVERVIEW BRIEF PROFILE

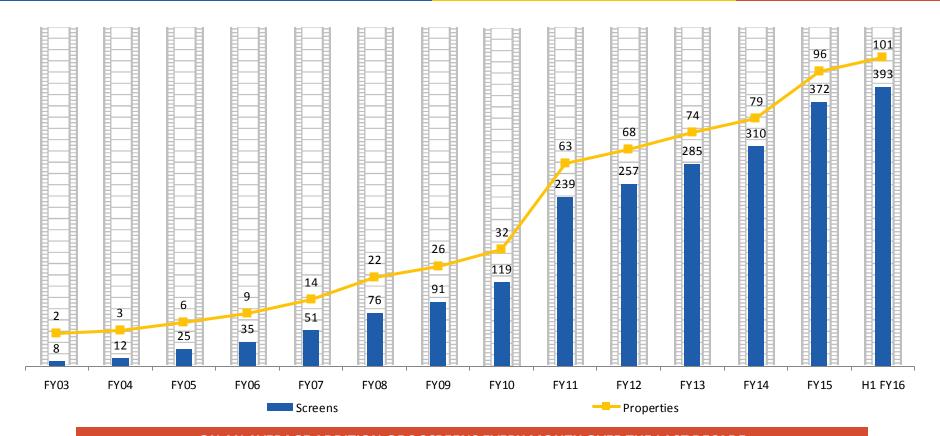


## BUSINESS OVERVIEW

- Inox Leisure Limited (ILL), incorporated in 1999, is the 2<sup>nd</sup> largest multiplex operator in India.
- ILL is a part of Inox Group which is diversified across industrial gases, engineering plastics, refrigerants, chemicals, cryogenic engineering, renewable energy and entertainment sectors.
- ILL currently operates 101 properties (393 screens and 102,785 seats) located in 55 cities across India, being the only multiplex operator having such a diverse presence across pan India.
- The company accounts for 19% share of the multiplex screens in India and ~8% share of the domestic box office collections.
- The company has aggressively scaled up through organic and inorganic expansion over last decade growing from 2 properties 8 screens in FY03 to 101 properties 393 screens in Q2 FY16, virtually adding on an average 3 screens every month over the last decade.

# COMPANY OVERVIEW TRACK RECORD OF AGGRESSIVE EXPANSION





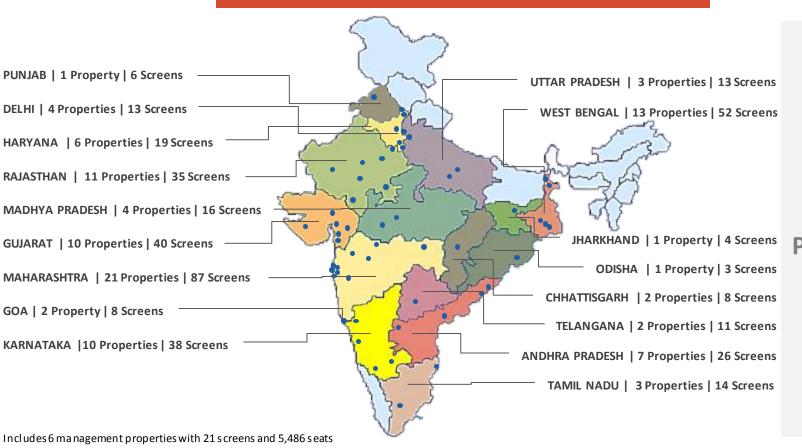
#### ON AN AVERAGE ADDITION OF 3 SCREENS EVERY MONTH OVER THE LAST DECADE

Note: Includes Acquisition of 1) 89 Cinemas in FY08, 2) Fame India in FY11, 3) Satyam Cineplexes in FY15

# COMPANY OVERVIEW PAN INDIA PRESENCE



#### 2<sup>ND</sup> LARGEST MULTIPLEX CHAIN OPERATOR IN INDIA



States

55

Cities

101 Properties

393

Screens

102,785 Seats

# COMPANY OVERVIEW CONSISTENT ORGANIC SCREEN ADDITIONS



**ADDITIONS IN Q2 FY16** 

**PROPERTIES 4** 

**SCREENS 16** 

**SEATS 3,356** 

**ADDITIONS IN H1 FY16** 

PROPERTIES 5

**SCREENS 21** 

**SEATS 4,003** 

Rajkot Dharam
31<sup>st</sup> August 2015
3 Screens
612 Seats



Gandhinagar Adalaj 31<sup>st</sup> August 2015 3 Screens 1,308 Seats



Gandhinagar R21 1st September 2015 6 Screens 686 Seats



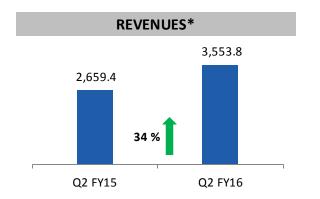
Bhiwadi Genesis Mall (Management) 26<sup>th</sup> September 2015 4 Screens 750 Seats

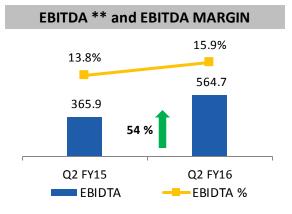


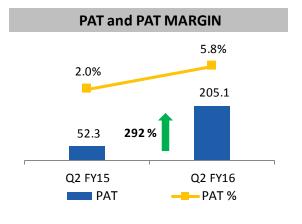
## Q2 & H1 FY16 – RESULTS HIGHLIGHTS



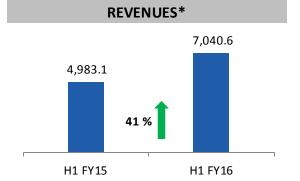
#### **Q2 FY16 YoY ANALYSIS**

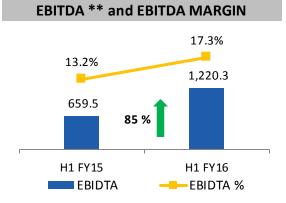


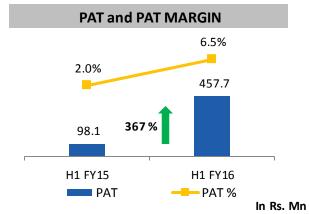




# H1 FY16 YoY ANALYSIS







Note: \* Revenue from Operations, \*\* EBIDTA excluding Other Income

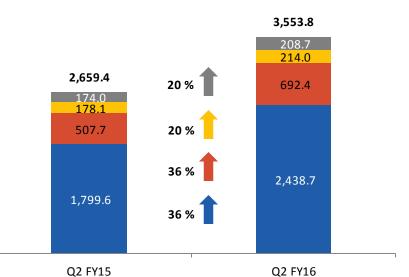
Note: \* Revenue from Operations

# Q2 & H1 FY16 – REVENUE ANALYSIS



#### **Q2 FY16 YoY ANALYSIS**

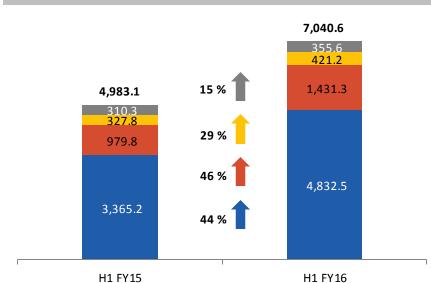
# **REVENUES\* BREAKUP**



% Share	Q2 FY15	Q2 FY16
■ Gross Box Office	67.7%	68.6%
■ Food & Beverages	19.1%	19.5%
Advertising	6.7%	6.0%
Other Operating Revenues	6.5%	5.9%

#### **H1 FY16 YOY ANALYSIS**

#### **REVENUES\* BREAKUP**



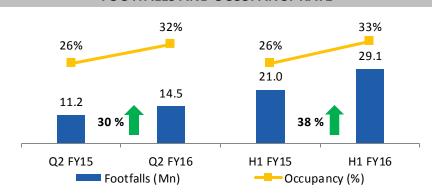
% Share	H1 FY15	H1 FY16
■ Gross Box Office	67.5%	68.6%
■ Food & Beverages	19.7%	20.3%
Advertising	6.6%	6.0%
Other Operating Revenues	6.2%	5.1%

In Rs. Mn

### Q2 & H1 FY16 – KEY OPERATIONAL METRICS

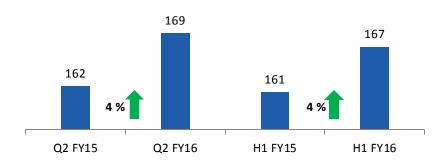


#### **FOOTFALLS AND OCCUPANCY RATE**



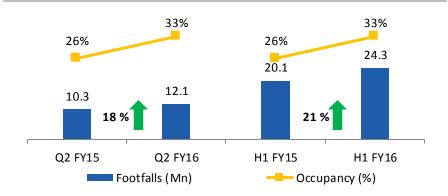
Footfalls with Management Properties – Q2 FY16: 15.1 mn, H1 FY16: 30.1 mn

#### **AVERAGE TICKET PRICE (ATP) (RS)**

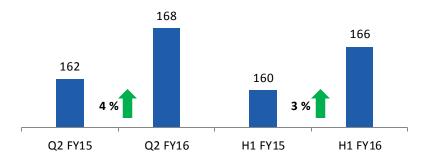


All the above charts exclude managed properties.

#### **FOOTFALLS AND OCCUPANCY RATE - COMPARABLE PROPERTIES**



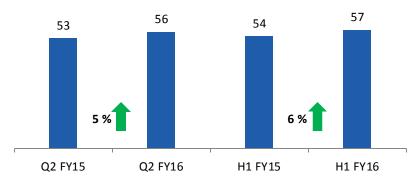
#### AVERAGE TICKET PRICE (ATP) (RS) OF COMPARABLE PROPERTIES



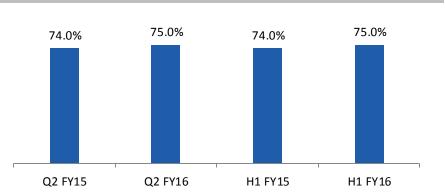
### Q2 & H1 FY16 – KEY OPERATIONAL METRICS



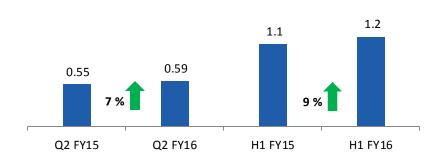
# FOOD & BEVERAGES - SPEND PER HEAD (SPH) (RS)



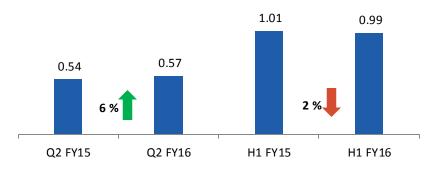
### FOOD & BEVERAGES - NET CONTRIBUTION (%)



#### ADVERTISING REVENUES PER OPERATING SCREEN (RS MN)



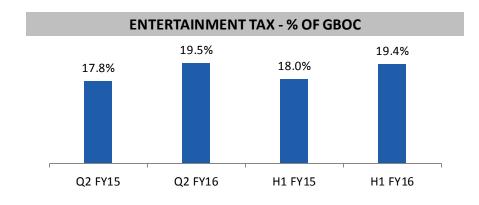
#### OTHER OPERATING REVENUES PER OPERATING SCREEN (RS MN)



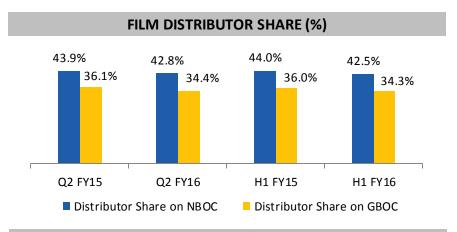
In Rs. Mn

### Q2 & H1 FY16 – KEY OPERATIONAL METRICS

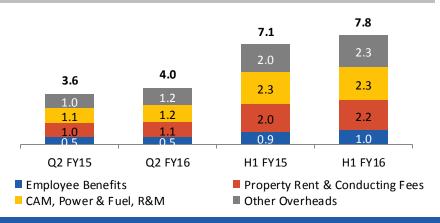




Entertainment Tax	Properties	Screens	Seats	Average Residual Period
Full Tax	85	330	86,710	
Exempted	10	42	10,589	2 years



#### OTHER OVERHEADS PER OPERATING SCREEN (RS MN)



NBOC (Net Box Office Collections), GBOC (Gross Box Office Collections)

#### LAST 5 YEARS - OPERATIONAL SUMMARY



**FOOTFALLS & OCCUPANCY RATE** 28% 28% 25% 25% 23% 41.1 38.6 35.3 30.7 25.8 FY11 FY12 FY13 FY14 FY15 Footfalls (Mn) Occupancy (%)

F & B - SPEND PER HEAD (SPH) (RS)

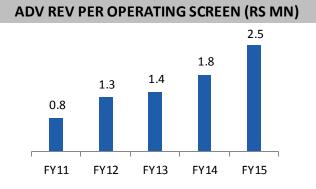
41

44

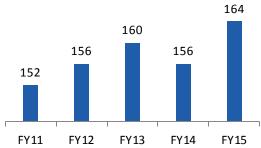
47

49

55



AVERAGE TICKET PRICE (ATP) (RS)



F & B - NET CONTRIBUTION (%)

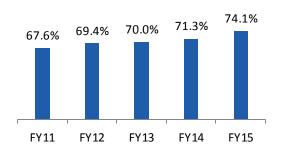
FY13

FY14

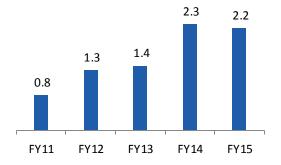
FY15

**FY11** 

FY12



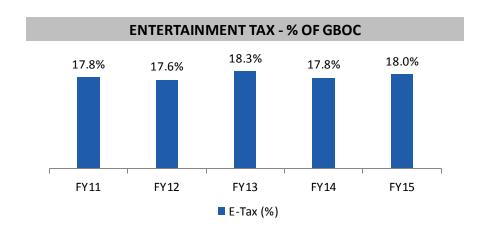
### OTHER REV PER OPERATING SCREEN (RS MN)

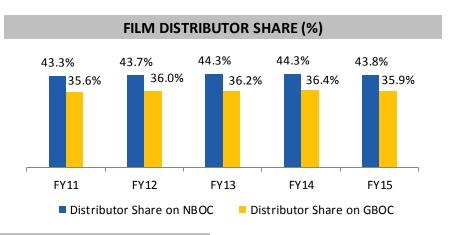


Note: All the above charts exclude managed properties.

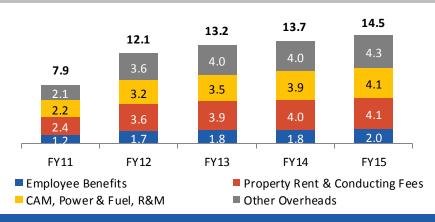
#### LAST 5 YEARS - OPERATIONAL SUMMARY







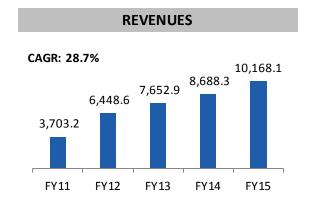
#### OTHER OVERHEADS PER OPERATING SCREEN (RS MN)

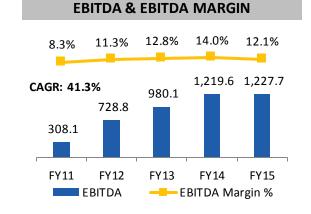


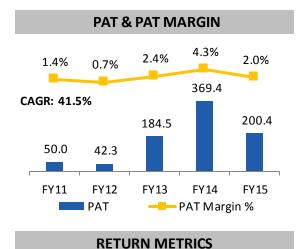
NBOC (Net Box Office Collections)
GBOC (Gross Box Office Collections)

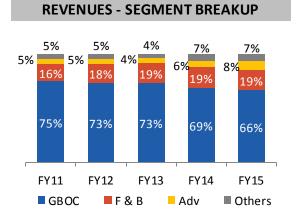
#### LAST 5 YEARS - FINANCIAL SUMMARY

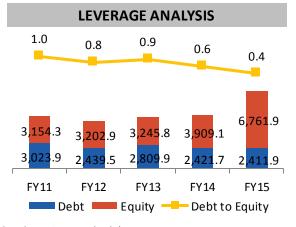


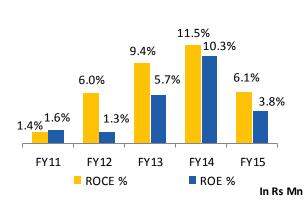












 $ROE: PAT/Avg.\ Equity,\ ROCE: EBIT/Avg.\ Capital\ Employed\ [(Capital\ Employed = Equity + Total\ Debt)]$ 



COMPETITIVE
ADVANTAGE
AND
OUTLOOK



# **COMPETITIVE ADVANTAGES**



Strong	<b>Promoter</b>	Group
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**Under-leveraged Balance Sheet With Further Scope For Dilution** 

**Well Diversified Presence Across India** 

**Strong New Screens Pipeline** 

State Of The Art Technology, Unmatched Service And Ambience

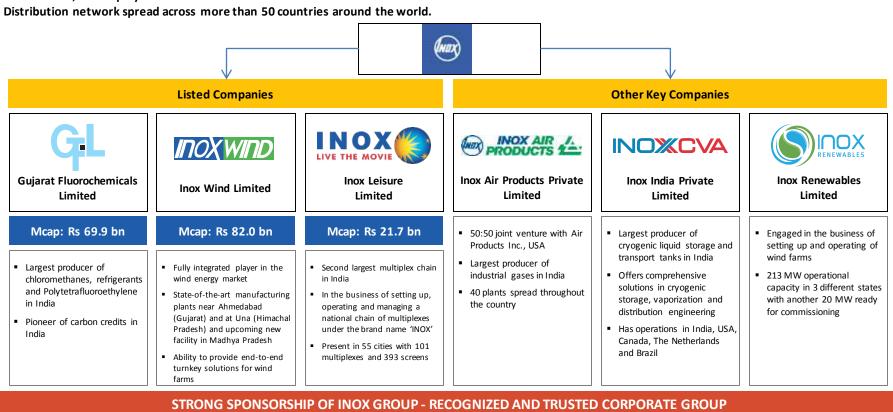
**Strong Brand Partnerships** 

# **COMPETITIVE ADVANTAGE**

#### STRONG PROMOTER GROUP



- Strong legacy of more than 80 years.
- Diversified businesses across industrial gases, engineering plastics, refrigerants, chemicals, cryogenic engineering, renewable energy and entertainment sectors.
- More than 8,000 employees at more than 100 business units across India.



#### **COMPETITIVE ADVANTAGE**

# UNDER-LEVERAGED BALANCE SHEET WITH FURTHER SCOPE FOR DILUTION LIVE THE



Particulars	FY15	H1 FY16
Total of Shareholder funds	6,761.9	7,219.6
Share Capital	961.6	961.6
Reserves & Surplus	6,127.0	6,584.7
Interest in Inox Benefit Trust, at cost	-326.7	-326.7
Total Debt	2,411.9	2,375.9
Other Non-Current Liabilities	347.9	307.1
Total Sources of Funds	9,521.7	9,902.6
Goodwill on Consolidation *	1,652.1	1,652.1
Fixed Assets	6,681.1	6,737.1
Other Non-Current Assets	1,859.7	1,774.1
Current Assets	1,022.1	1,411.0
Less: Current Liabilities	1,693.3	1,671.7
Net Current Assets	-671.2	-260.7
Total Assets	9,521.7	9,902.6

 $<sup>\</sup>hbox{* Reflects the impact of Acquisition of Satyam Cineplexes Ltd.}\\$ 

Key Balance sheet Ratios	FY15	H1 FY16
Debt : Equity	0.4	0.3
Return on Equity (ROE)	3.8%	8.8% **
Return on Capital Employed (ROCE)	6.1%	10.1% **

<sup>\*\*</sup> Based on Last Twelve Month Period.

ROE: PAT/Avg. Equity, ROCE: EBIT/Avg. Capital Employed [(Capital Employed = Equity + Total Debt)

Strong Balance Sheet		Low Leverage D/E: 0.3x
Treasury Stock in Inox Benefit Trust		Rs 983 mn at Current Market Price
Promoters Stake		48.7%
	<b>—</b>	

Potential To Grow Aggressively Without Any Significant Stress On Balance Sheet

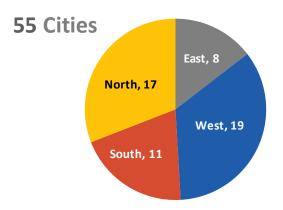
# COMPETITIVE ADVANTAGE WELL DIVERSIFIED PRESENCE ACROSS INDIA

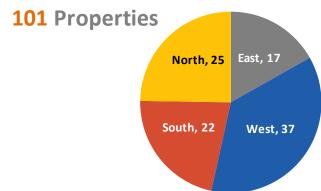


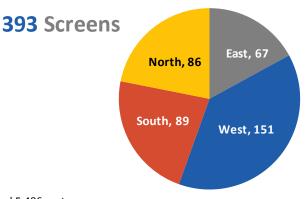
Well Diversified
Distribution of
Multiplexes
across India

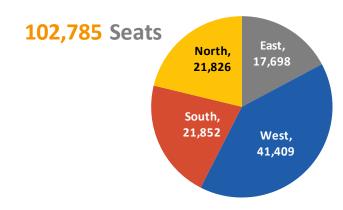
Access to
Wide Variety of
Regional Content

Lower Dependency on Hindi and English Content









Includes 6 management properties with 21 screens and 5,486 seats

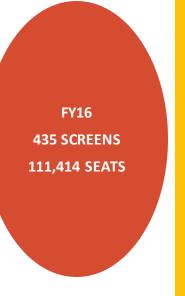
# COMPETITIVE ADVANTAGE STRONG NEW SCREENS PIPELINE



#### **RACING TOWARDS 620 SCREENS**

H1 FY16
101 PROPERTIES
393 SCREENS
102,785 SEATS

FY16 – PIPELINE			
Properties	Screens	Seats	
Jorhat (Management)	2	274	
Goa	4	1,020	
Rajkot	3	450	
Kolhapur	4	918	
Aurangabad	3	961	
Thrissur	6	1,390	
Surat	4	900	
Mumbai	9	1,700	
Gandhinagar	5	728	
Goa	2	288	
Total	42	8,629	



PIPELINE
POST FY16
185 SCREENS
39,291 SEATS

LEADING TO 620 SCREENS 150,705 SEATS

STRONG VISIBILITY FROM NEW SCREENS PIPELINE BACKED BY SIGNED AGREEMENTS

# COMPETITIVE ADVANTAGE

# STATE OF THE ART TECHNOLOGY, UNMATCHED SERVICE AND AMBIENCE



#### FOCUS ON STRONG TECHNOLOGY, UNMATCHED SERVICE AND AMBIENCE

#### Focus on technology:

- ILL is the first multiplex chain in India to co-develop an integrated ERP software.
- Focus on ensuring transparency with regulatory agencies and distributors through daily performance analysis reports.
- ILL has setup Network Operations Centre (NOC) in Mumbai that enables management team to continuously monitor, control and report information on all digital systems across the country.
- NOC enables real time programming changes and dynamic on-screen advertisements scheduling.

#### Focus on high quality video and audio:

- ILL owns the high quality DCI Compliant 2K Digital Projection Systems across all the screens across India.
- High-definition picture quality, strong 3D capabilities and high frame rate (HFR) (can go up to 60 fps)
- ILL has been one of the early adopters of Dolby ATMOS sound technology.
- Excellent acoustic systems and distortion free sound.

#### Focus on service and ambience:

- Focus on providing world class ambience.
- Emphasis on safety, comfort and convenience.

# **COMPETITIVE ADVANTAGE**

#### STRONG BRAND PARTNERSHIPS



**BFSI** 

**FMCG** 

**CONSUMER DURABLES AUTOMOBILES** 

**GEC** 

**ECOMMERCE** &TELECOMM.

**OTHERS** 

































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HB0





AMERICAN TOURISTER











Panasonic 4 6 1

ideas for life





VIACOM III





2 airtel







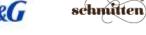


बेक ऑफ इंडिया Bank of India



STONE

it happers









Hero









DIAGEO

SOMANY







AMIRA







TVS









# OUTLOOK CONTENT PIPELINE





The Hateful Eight

Release Date: 13<sup>th</sup> November 2015

Cast: Chaning Tatum, Kurt Russel, Samuel L Jackson

Director: Quentin Tarantino Banner: The Weinstein Company



Wazir

Release Date: 4<sup>th</sup> December 2015 Cast: Amitabh Bachchan, Farhan Akhtar

Director: Bejoy Nambiar

Banner: Vinod Chopra Production



Spectre

Release Date: 20th November 2015

Cast: Ralph Fiennes, Daniel Craig, Monica Bellucci

Director: Sam Mandes Banner: Eon Productions



#### Bajirao Mastani

Release Date: 18th December 2015

Cast: Ranveer Singh, Priyanka Chopra, Deepika Padukone

Director: Sanjay Leela Bhansali Banner: Eros International

SLB Films



Tamasha

Release Date: 27<sup>th</sup> November 2015 Cast: Ranbeer Kapoor, Dipika Padukone

Director: Intiaz Ali

Banner: UTV Motion Pictures, Nadiadwala Grandson

Entertainment



#### Dilwale

Release Date: 18th December 2015

Cast: Shah Rukh Khan, Kajol, Varun Dhawan

Director: Rohit Shetty

Banner: Rohit Shetty Productions, Red Chillies

Entertainment

# OUTLOOK CONTENT PIPELINE





Star Wars VII

Release Date: 25th December 2015

Cast: Gwendoline Christie, Lupita Nuong'O, Mark Hamill

Director: J.J. Abrams

Banner: Walt Disney Pictures, Lucasfilm, Bad Robot Productions



Airlift

Release Date: 22<sup>nd</sup> January 2016 Cast: Akshay Kumar, Nimrat Kaur Director: Raja Krishna Menon

 ${\tt Banner: T-Series\ Super\ Cassettes\ Ind,\ Cape\ of\ Good\ Films,}$ 

Crouching Tiger Motion Pictures, Emmay Ent Pvt. Ltd



The Revenant

Release Date: 8th January 2016

Cast: Leonardo Di Caprio, Tom Hardy, Paul Anderson

Director: Alejandro Gonzalez Inarritu

Banner: Regency Enterprises



#### The Accountant

Release Date: 29<sup>th</sup> January 2016 Cast: Ben Affleck, Anna Kendrick

Director: Gavin O Connor

Banner: Electric City Entertainment

Zero Gravity Management



**Ghayal Once Again** 

Release Date: 15<sup>th</sup> January 2016 Cast: Sunny Deol, Om Puri Director: Rahul Rawail

Banner: Sunny Sounds Pvt Ltd

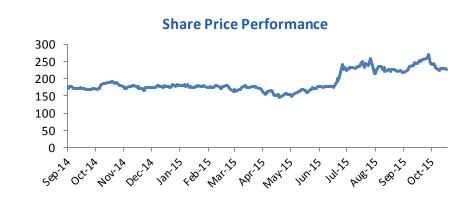
Actual release dates may vary.



# **ANNEXURE**

# **SHAREHOLDING STRUCTURE**





Market Data	As on 10.11.15 (BSE)
Market capitalization (Rs Mn)	21,789.8
Price (Rs.)	225.9
No. of shares outstanding (Mn)	96.5
Face Value (Rs.)	10.0
52 week High-Low (Rs.)	276.3 – 145.0

	% Shareholding – September 2015		
	Public / Others, 16.94  Inox Benefit Trust, 4.51  DII, 8.96  FII, 20.89		
:	Source : BSE * Shares held under I nox Benefit Trust reflect the Treasury Shares		

Key Institutional Investors at September 2015	% Holding
Goldman Sachs India	4.74%
Macquarie Asia	4.27%
Kuwait Investment Authority Fund	4.10%
Government Pension Fund Global	2.49%
Reliance MF	1.62%
Tata MF	1.56%
AADI Financial Advisors LLP	1.49%
HSBC Bank	1.43%
Morgan Stanley	1.07%

### **KEY MANAGEMENT**



#### Mr Pavan Jain Chairman, INOX Group

- He is a chemical engineer from IIT, New Delhi and an industrialist with over 38 years of experience.
- More than 22 years of experience as the Managing Director of INOX Air Products Ltd, which grew from a single plant business to one of the leading industrial gas players in India.
- He has been the driving force behind the diversification of the INOX Group into various industries such as Refrigerant Gases, Chemicals, Cryogenic Engineering, Entertainment and Renewable Energy.

#### Mr Siddharth Jain Director

- He has graduated from the University of Michigan Ann Arbor, with a Bachelor of Science in Mechanical Engineering and has an MBA from INSEAD, France.
- He has 7 years of work experience in various management positions.

# Mr Deepak Asher Director

- He is a commerce and law graduate, a Fellow Member of the Institute of Chartered Accountants of India and an Associate Member of the Institute of Cost and Works Accountants of India.
- He has more than 25 years of experience in the fields of corporate finance and business strategy.
- He is the President of the Multiplex Association of India and a member of the FICCI Entertainment Committee. In 2002, he won the Theatre World Newsmaker of the Year Award for his contribution to the multiplex sector.

#### Mr Alok Tandon Chief Executive Officer

- He has been associated with the Company since its inception in 2001.
- He is a qualified engineer and has more than 25 years of varied work experience in companies such as Hoechst, ITC Hotel Division and the Oberoi Group.
- He has been instrumental in executing ILL's expansion plans and strengthening the ILL brand on a national scale, making it the first choice in the business of cinema exhibition in India.

#### **BUSINESS MODEL**

## PER SCREEN ECONOMICS - SIGNIFICANT SCOPE FOR ROCE IMPROVEMENT LIVE THE



Per Screen Economics: (In Rs Mn)	
ATP (Rs)	165
SPH (Rs)	59
Footfalls (Mn) @ 30% Occupancy	1,38,000
Revenue from Operations	34.4
Box Office Revenue (GBOC)	22.7
Food & Beverages	6.9
Advertising Income	2.8
Other Revenues	2.0
Costs:	
Entertainment Tax @ 19%	4.3
Distributors' Share @ 36.5% of GBOC	8.3
Other Exhibition Cost	0.2
Food & Beverages Cost	1.8
Property Rent, Conducting Fees	3.9
Common Facility Charges	1.1
Employee Benefits Expense (excluding corporate overheads)	1.2
Other Expenses	7.0
EBITDA	6.7
EBITDA Margin %	19.4%
Depreciation	2.0
EBIT	4.7
Gross Capex	25.0
Working Capital	-2.0
Capital Employed	23.0
ROCE %	20.4%

Per Screen Economics:	
% Breakup of Revenues	
Box Office Collections	65% - 66%
Food & Beverages	19% - 20%
AdvertisingIncome	8% - 9%
Other Income	6% - 7%
Per Screen Economics: (In Rs Mn)	
Fixed Costs - ~ 50-51% of total costs	13.1
Contribution (Sales – Variable costs)	19.8
Breakeven Contribution (to cover fixed costs)	13.1
Breakeven Revenues	22.8
Breakeven GBOC	15.1
Breakeven Footfalls	91,000
Breakeven Occupancy %	20%

#### **Per Screen Economics:**

- Long term steady occupancy levels of ~ 30% and stable ATP.
- Gradually improving share of F&B and advertising revenues.
- EBITDA margins per screen of ~17% 19%.
- ROCE per screen of ~ 18% 20%.
- Significant scope for improvement in ROCE per screen driven by increasing share of F&B revenues (~75% contribution) and advertising revenues (~95% contribution) in the future.

# **DETAILS ON OWNED PROPERTIES**



OWNED PROPERTIES						
City / Property	State	Screens	Seats	Total Area (sq ft)	Multiplex Area (sq ft)	
Pune	Maharashtra	6	1,382	140,229	60,745	
Vadodara	Gujarat	4	1,318	109,452	48,622	
Nariman Point, Mumbai	Maharashtra	5	1,323	40,131	40,131	
Jaipur	Rajasthan	2	787	26,392	26,392	
Swabhumi, Kolkata	West Bengal	4	1,022	46,204	46,204	
Anand	Gujarat	3	624	27,871	27,871	
Corporate Office	Maharashtra	-	-	16,000	-	
Total		24	6,456	406,279	249,965	

OWNED PROPERTIES IN PRIME LOCATIONS ENABLE SAVINGS IN LEASE EXPENSE, THEREBY BOOSTING EBITDA

# DETAILED FINANCIALS CONSOLIDATED P&L STATEMENT



Particulars (In Rs Mn)	Q2 FY16	Q2 FY15	YoY %	Q1 FY16	QoQ %	H1 FY16	H1 FY15	YoY %	FY15
Revenue from Operations	3,553.8	2,659.4	33.6%	3,486.8	1.9%	7,040.6	4,983.1	41.3%	10,168.1
Entertainment Cost	475.7	320.0	48.7%	462.3	2.9%	938.0	605.7	54.9%	1,214.5
Exhibition Cost (Distributor Share)	866.1	678.1	27.7%	852.1	1.6%	1,718.2	1,262.1	36.1%	2,493.2
Food & Beverages Cost	176.0	133.7	31.6%	183.8	-4.2%	359.8	256.2	40.4%	495.5
Employee Benefits Expense	184.0	161.5	13.9%	179.9	2.3%	363.9	298.4	22.0%	658.2
Property Rent, Conducting Fees and Common Facility Charges	515.2	438.5	17.5%	490.5	5.0%	1,005.7	824.9	21.9%	1,757.8
Other Expenses	772.1	561.7	37%	662.6	16.5%	1,434.7	1,076.3	33%	2,321.2
EBITDA	564.7	365.9	54.3%	655.6	-13.9%	1,220.3	659.5	85.0%	1,227.7
EBITDA Margin %	15.9%	13.8%	213 bps	18.8%	-291 bps	17.3%	13.2%	410 bps	12.1%
Depreciation & Amortisation	197.2	192.1	2.7%	197.5	-0.2%	394.7	373.0	5.8%	758.4
Other Income	14.1	7.4	90.5%	4.4	220.5%	18.5	15.7	17.8%	82.7
Finance Cost	61.8	114.0	-45.8%	61.9	-0.2%	123.7	178.5	-30.7%	386.1
Exceptional Items	-	-	-	-	-	-	5.0	-	6.0
PBT	319.8	67.2	375.9%	400.6	-20.2%	720.4	118.7	506.9%	159.9
Tax Expense	114.7	14.9	669.8%	148.0	-22.5%	262.7	20.6	1175.2%	-40.5
PAT	205.1	52.3	292.2%	252.6	-18.8%	457.7	98.1	366.6%	200.4
PAT Margin %	5.8%	2.0%	380 bps	7.2%	-147 bps	6.5%	2.0%	453 bps	2.0%
Earnings Per Share (EPS)	2.24	0.61	267.2%	2.75	-18.5%	4.99	1.15	333.9%	2.18

# **DETAILED FINANCIALS**

# **CONSOLIDATED BALANCE SHEET**



Particulars (In Rs Mn)	SEP-15	MAR-15
Share Holders' Funds:		
Equity Share Capital	961.6	961.6
Reserves and Surplus	6,584.7	6,127.0
Interest in Inox Benefit Trust	-326.7	-326.7
Total of Shareholder Funds	7,219.6	6,761.9
Non-Current Liabilities:		
Long Term Borrowings	1,894.2	2,005.1
Deferred Tax Liabilities (Net)	200.4	243.2
Other Long Term Liabilities	31.7	43.3
Long Term Provisions	75.0	61.3
Total of Non-Current Liabilities	2,201.3	2,352.9
Current Liabilities:		
Short-Term Borrowings	231.8	147.0
Trade Payables	920.6	892.6
Other Current Liabilities	734.7	905.6
Short-Term Provisions	266.3	155.0
Total of Current Liabilities	2,153.4	2,100.2
Total Equity & Liabilities	11,574.3	11,215.0

Particulars (In Rs Mn)	SEP-15	MAR-15
Goodwill on Consolidation	1,652.1	1,652.1
Non-Current Assets:		
Fixed Assets (Incl. CWIP)	6,737.1	6,681.1
Non-Current Investments	10.0	7.1
Long-Term Loans and Advances	1,723.1	1,813.0
Other Non-Current Assets	41.0	39.6
Total Non-Current Assets	8,511.2	8,540.8
Current Assets:		
Current Investments	312.7	64.1
Inventories	91.4	75.9
Trade Receivables	707.3	623.2
Cash and Bank Balances	154.7	134.4
Short-Term Loans and Advances	128.1	106.8
Other Current Assets	16.8	17.7
Total Current Assets	1,411.0	1,022.1
Total Assets	11,574.3	11,215.0

# **FOR FURTHER QUERIES:**



# **THANK YOU**



### **Nayana Borthakur**

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